

USCINCCENT Commander's Conference 1-2 August 2002



(b)(3), (b)(6)

slides with backups

Operation Enduring Freedom

UNITED STATES
CENTRAL COMMAND

~~SECRET/ORCON REL USA, AUS, GBR~~

* ALSO
SLIDE 82
FORCES (Pg 14)
Go to Pg 26 to CONT PAGE

P733


**Contingency Plan -- Concept Brief
for Military Operations in Iraq**

Release

~~SECRET/ORCON REL USA, AUS, GBR~~

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~~SECRET/ORCON REL USA, AUS, GDR~~

 **Agenda**

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- Enemy course of action analysis
- Planning assumptions
- "Running Start" Plan
 - Mission / intent / objective
 - Concept of operation
 - Phase I - Shape the Battle Space
 - Phase II - Decisive Operations
 - Phase III - Complete Regime Distruction
 - Phase IV - Post Hostilities
- Risks

ADMIN
NOTES

~~SECRET/ORCON REL USA, AUS, GDR~~

CINCPAC THOUGHTS

➔ How do you turn
STRATEGIC EXPOSURE
INTO AN ADVANTAGE ??

- ANOTHER DESERT FOX?
TAKE HEAD OFF OF AIR CAMPAIGN
IS BY

- AIR AND DESERT STRIKE
- ARTY RAIDS
- SOF
- SECURITY ZONE

CINCPAC
THOUGHTS
ON DESERT
CAMPAIGN

↓
WE ARE ON
ALERT.
FROM 1 AUG
ON WE MUST
BE READY TO
GO TO WAR
ON A MOMENT'S
NOTICE


AND ONLY THE
CINCPAC KNOWS
WHERE THE BOMB
CAPABLE WILL
FALL

THEY EQUAL REDUCTION OF
STRATEGIC RISK

- USE IO TO CREATE UNCERTAINTY ABOUT
SETTING UP AIR BRIDGE
↳ 30 DAYS OF EXPOSURE
COVERED BY ~~IO~~ IO ST
WILL TAKE 15 MONTHS TO
BUILD

→ 1ST PLANS → HOLY SHIT THEN ZANU
THEN LIMITED GROUND OPS TIMED BY A WAY
THAT MAY MAKE OPERATIONAL SENSE
BUT MUST MAKE STRATEGIC
SENSE

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Enemy COA Analysis

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Iraqi Unambiguous Warning of US Intent

- Iraqi unambiguous warning of two specific conditions
 - US Intent to topple the regime with military force
 - ground forces are a key element of the military effort
- Bottom Line: Iraq probably has unambiguous warning by C-Day
- Key spoiler: US intent could be revealed earlier by Public Diplomacy

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CJNC FEEDBACK

⇒ TIME LINES
FOR PH II & III
ARE TO CONSERVATIVE

MG
JAN/FEB
JAN/FEB
JAN/FEB
IN ISRAEL

✓
LTC M. → How COMFORTABLE
ARE WE w/ ASSUMPTION
OF NO PATRIOTS TO ISRAEL
- ALSO ISRAEL ACTION

→ TURKEY ^{WILL BE} ASKING FOR PATRIOTS
ALSO NEED TO LOOK AT

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Iraqi Decision Points

- Attack Israel
- Unconventional Attack on Kuwaiti APODs/SPODs/Staging Areas
- Spoiling Attack on Kuwaiti APODs/SPODs (Regular Army)
- Deliberate Attack on Kuwait (RGFC)
- Attacks on Shia or Kurds
- Fortress Baghdad
- Flood southern marshes/LOCs/approaches to Baghdad
- Use of oil as a weapon
- Deliberate destruction of infrastructure - "Scorched Earth"
- Use of WMD

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Iraqi actions on initiation of U.S. strikes

- Leadership, security forces, WMD infrastructure, TBM forces, air forces and military C2 will further disperse
 - Attempt to enhance potential for collateral damage
- Increased activity, dispersal of air defense forces
 - Deployment of SAMs into the SNFZ / NNFZ
- Initiate Baghdad Security Plan
- Activate reserves
- Relocation of potential internal dissident civilians
- STRATEGIC DECISION POINT / MUST MAKE CHOICE
 - Defend
 - Spoiling or Deliberate attack
 - Supporting attacks (Kurds / Israel / WMD)

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J4 BREF Pg 2 of 3

CAPC

- IF IT WILL NOT BE DONE ^{UNTIL} APRIL TAKE OFF CHART

OVER TO HAVE 3 CATEGORIES (PROBABLY)

- CAT I - VERY SERIOUS / ^{NEED AND} NECESSARY NOW
- CAT II - SOMEWHAT SERIOUS
- CAT III - MISC

NEED TO COMMUNICATE A SENSE OF URGENCY

LET'S NOT CONFUSE UNIFIED CMD RESPONSIBILITY W/ FEELING RESPONSIBLE

BTD
MAYBE NOT
FEASIBLE

UNAMBIGUOUS VOICE
UNAMBIGUOUS DEPENDS ON HOW YOU DO IT !!

VERIFIABILITY OF BAG FARM


USE OF KNOWLEDGE NOT AN ISSUE
L2 PERCEIVED
L2 BED DOWN
DEPENDS ON WHAT LEVEL YOU TAKE IT TO

UNAMBIGUOUS DOES NOT EQUAL ENFORCEABLE !!
PLAUSIBLE DENIABILITY AS WELL !!

MOST LIKELY

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Phase 1 ECOA 1: Deliberate Defense



Task: Defend Iraq; Attack Kurds; Attack Israel with ballistic missiles, Air Force, SOF/Terrorism/UW

Purpose: Protect Iraqi territory and Regime, delay US operations, influence public opinion nationally and regionally; discourage Kurds and Shiites from working with the U.S.; To draw an Israeli response, fracturing coalition and international support

Objective: Hold Iraqi territory; Disrupt U.S. Covert operations; Strike Israeli cities, terrorize its population




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non WMD

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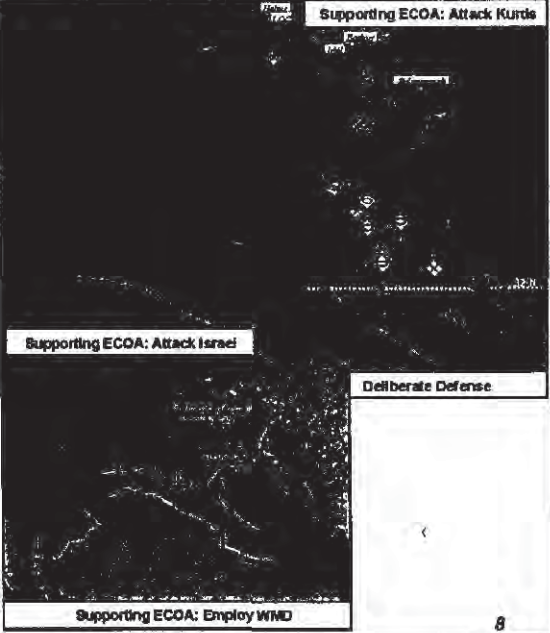
Phase 2 ECOA: Deliberate Defense



Task: Defend Iraq; Attack Kurds; Attack Israel; "scorched earth" when withdrawing; Attack insurgents, Israel, or U.S. forces with WMD

Purpose: Protect Iraqi territory and Regime, delay US operations, influence public opinion nationally and regionally; discourage Kurds and Shiites from working with the U.S.; To draw an Israeli response, fracturing coalition and international support

Objective: Hold Iraqi territory; Disrupt U.S. Covert operations; Strike Israeli cities, terrorize its population



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(Pg 2 of 3)

→ CJINC
NEED ENCOM & PACOM'S
HELP SO THAT WHEN WE
CONTEND US CONGRESS THEY SEE IT AS
A BROAD FRONT NOT JUST CENTCOM SO WE ARE NOT
SUBMITTING A FLASHLIGHT ON CENTCOM'S ONLY ACTIONS

BG Blackman

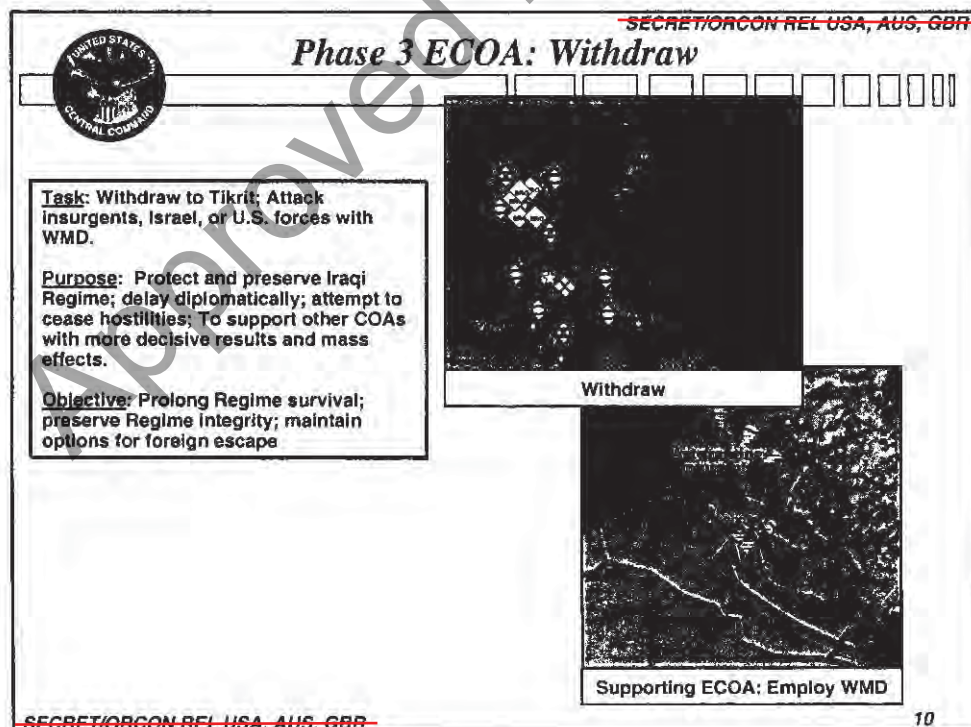
CJINC & WHAT YOU DO PRESSURE OSD TO KICK THEM
OUT TO PREVENT THESE ACTIONS
SEE THAT DAILY BALANCE

CFACC/CFLE
GET HOST NATION APPROVAL
DATE

CJINC - HAVE WE PUT DOS ON NOTICE?
SURE SEC. POWELL HAS LEFT
NOT SURE SEC. POWELL HAS HANDED
THEM OFF.

→ WPS / BASSING CAATED MUST
BE DYNAMIC
→ QATAR & UAE DRAGGING
CJINC NUTS

NEED TO
TALK W/
BG. WEBSTER
CARRY OVER
CHART



(Pg 3089)

TASKER

→ ED WHO DO YOU WANT TO
DO WHEN

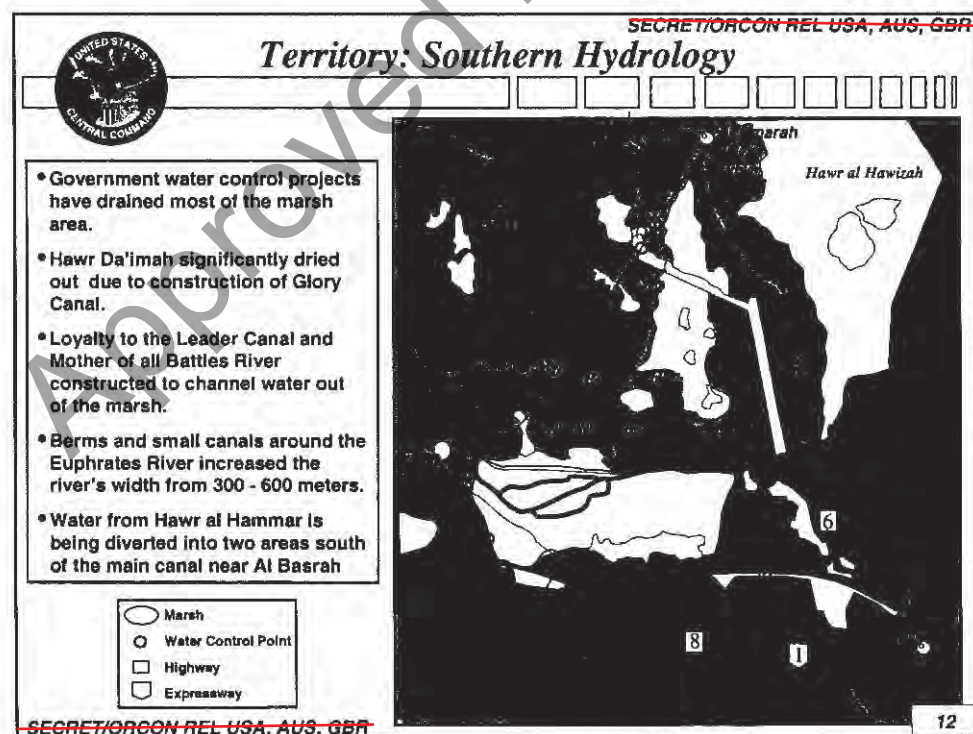
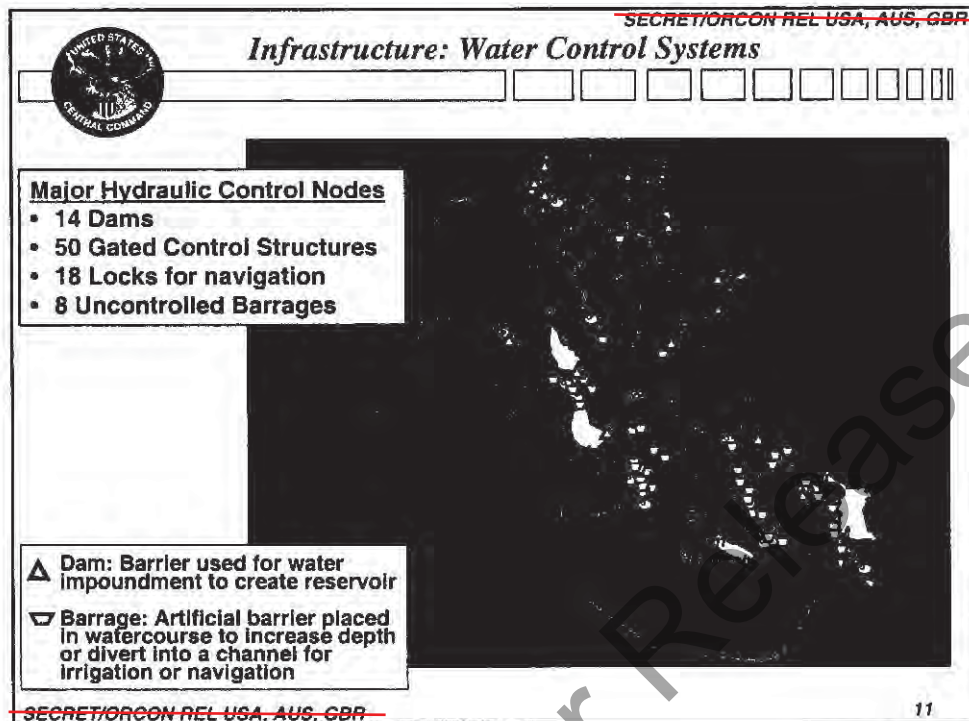
- JORDAN = PARK JETS

} → GOOD NEWS
12.4 DAYS PORK
15 DAYS NOTICE

- CALL FROM MOSELY
- THEN CALL FROM
- FOLLOWED BY

* COORD w/ BATES

* CWBS ON PASS ROAD ARE LEGAL BY
AND MORALITY !!!



ADD IN

INTERNAL LOOK
BRIEF

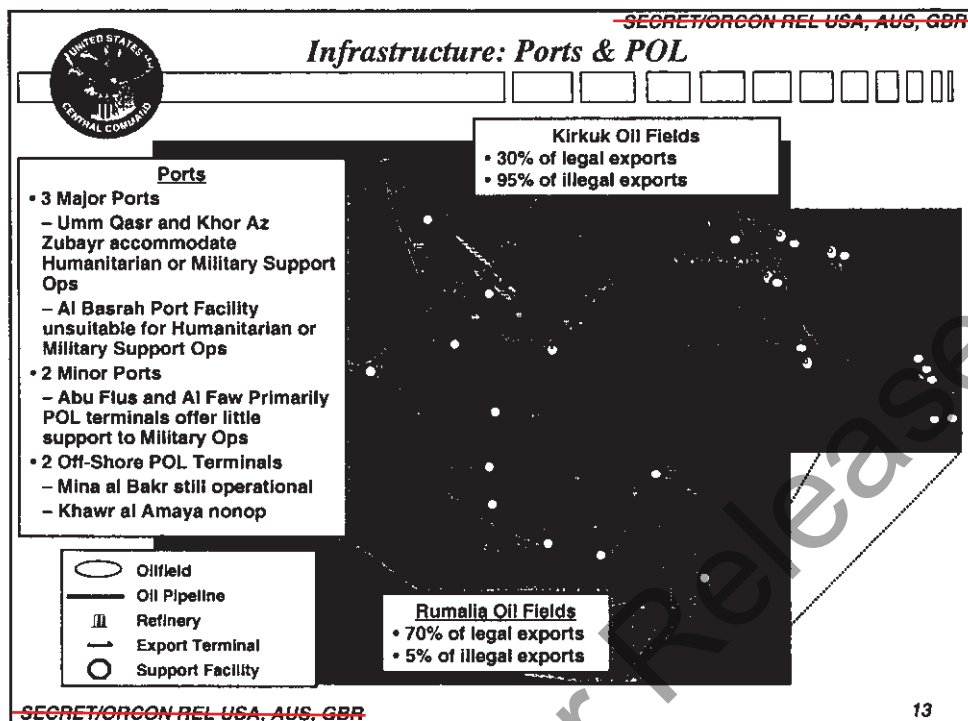
WHAT DOES JPG LOOK LIKE?
NEED TO START WAGGANG NOW!!!

FOCUS KEY SCENARIOS

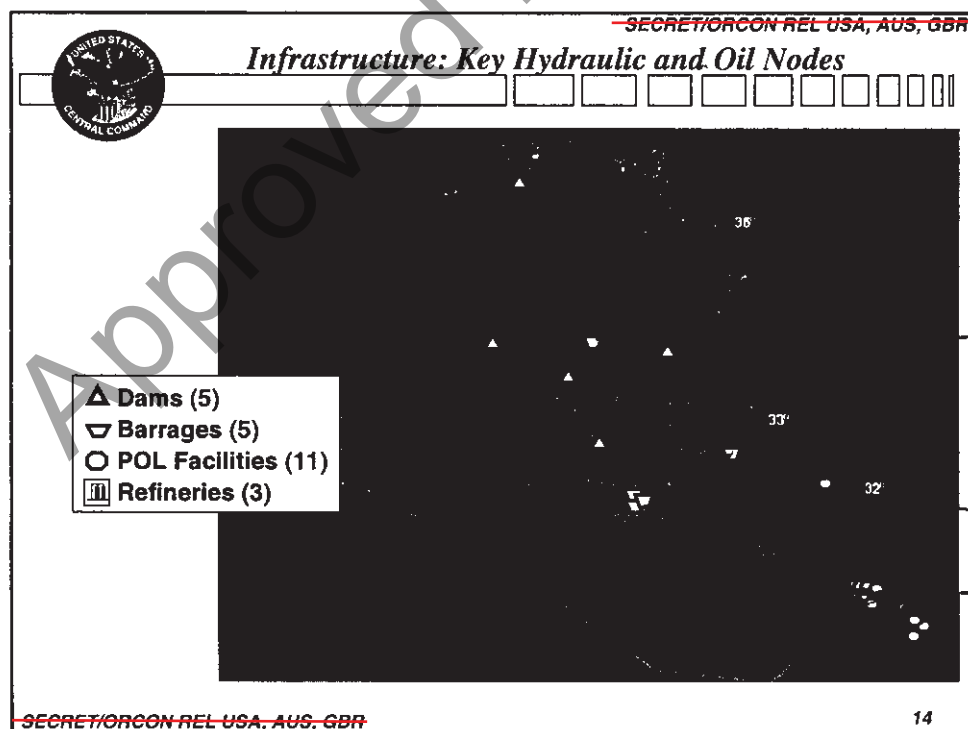
- DMUS/EDD ADD TO GROUND OPS
- KEY AP'S FOR GROUND OPS
- N. EMPHASIS
- UP TO BAGHDAD

Approved for Release

[Handwritten signature]



*It'd
REFERENCES
AS THE
KEY ~~INFRASTRUCTURE~~
INFRASTRUCTURE*



*→ ESSENTIAL
DAMS & BARRAGES*

*→ CRITICAL
BARRAGES*

*→ OIL
PUMPING
STATIONS*

CFLC BRIEF

1 THING

REVIEW CONOPS FOR
RUN START

— ENABLING ACTIONS

— BRANCH PLANS DEVELOPMENT

— DISCUSS FORWARD BOUNDARY

MISSION STATEMENT

→ NO MENTION OF REGIME REMOVAL

* CFLC WORKING TO KEEP LONG BOWS IN WARM STATUS
OR CANNON LET'S DOUBLE OR TRIPLE # OF AA-64'S
ALSO LET'S INCREASE # MARS ATTACKERS


* ~~CANC~~

EXPLOITATION

TARGETING
FOLDERS AS
BACK UP FOR
POTUS BRIEF

ASKER #2

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Planning Assumptions


☐ ☐ ☐ ☐ ☐ ☐ ☐ ☐ ☐ ☐

- The President of the United States (POTUS) will direct execution of the CONPLAN to respond quickly to provocative Iraqi action
- Continued freedom of navigation for shipping and naval forces through the Suez Canal / Strait of Hormuz / Northern Arabian Gulf
- Sufficient volunteer and reserve component units and individuals will be available prior to C-Day to establish strategic deployment infrastructure.
- The President of the United States (POTUS) will authorize Presidential Reserve Call Up (PRC) and stop loss.
- CRAF I, VISA Stage I and excess capacity will be authorized initially to support increased lift requirements. Additionally, future operations may require authorization of CRAF II and VISA II.
- Iran / Syria will remain non-belligerent with respect to the Iraq conflict.
- There will be no direct attacks on U.S. assets in space.
- Israel will not request TMD support.
- NOBLE EAGLE FP level at 2 or lower

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Planning Assumptions

☐ ☐ ☐ ☐ ☐ ☐ ☐ ☐ ☐ ☐

	Country	Basing	Overnight
JOA Staging for Operations	Kuwait	Full support *	Full Support *
	Qatar	Full support	Full Support
	Oman	Full support	Full Support
	UK (D'Gar)	Full Support	Full Support
	Turkey	Full aircraft / SOF *	Full Support *
	UAE	Support aircraft	Full Support
	1.4b	SOF	Full Support
	Egypt	Recovery	Full Support
	Bahrain	Support / ISR aircraft	Full Support
	KSA	Limited support / ISR aircraft only	Full Support *
* - Essential to the plan. Loss of other support increases risk and extends operational timelines			

	Country	Basing	Overnight
Enroute Beddown / Refuel <small>While no single country is essential, plan requires at least the current level of support at European and Mediterranean bases (Overnight, fuel, maintenance etc)</small>	Germany	Full Support	Full Support
	Bulgaria	Support aircraft	Full Support
	Spain	Full Support	Full Support
	Italy	Full Support	Full Support
	Greece	Full Support	Full Support
	France	Recovery	Full Support
	Portugal	Recovery	Full Support

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CFACE BRB

- Risk low BASED ON
EXPANDING ONW/OSW OPS

~~CNC~~
CNC LINE

~~BASE~~

- GET TAGS ADDED TO RO LIST
* ENRAGED THAT SET

SET 1 - BIRTH OF 33

SET 2 - MATH OF 33

SET 3 - IN SUPER NET

SET 4 - ONW?

11 CPWD TO VARY TO SEE WHO GRAB
TO UNCH THE BOARD



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Concept of the Operation

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Mission

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When directed by the president, USCENTCOM conducts offensive operations in Iraq to overthrow the Iraqi regime, destroy WMD capability, and eliminate the regime's threat to the Iraqi people, the region, and the U.S. On order, conduct follow-on operations to facilitate transition from war to peace.

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EUCOM

→ CINC → ^{SECRET} WHERE ARE WE
w/ Turkey??

CINC c2 BRIEF

- OSD DESIRE TO GO TO C-17's
- CINC TRYING TO ~~REFUSE~~ THAS
- BY GOING TO 2 JCANC'S AND
INSINUATING THEY ARE IN THE
CHAIN OF COMMAND

		SECRET//ORCON REL USA, AUS, GBR									
Commander's Intent											
<div><div></div><div></div><div></div><div></div><div></div><div></div><div></div><div></div><div></div><div></div><div></div><div></div></div>											
Purpose: The purpose of this operation is to overthrow the Iraqi regime, destroy Iraqi WMD capability, and reduce the threat Iraq poses to the region and the U.S.											
Method: CFC forces will effect elimination of the Iraqi Regime by pressuring Iraqi centers of gravity in order to create crises to which the regime cannot respond. We will employ Lines of Operation (Joint Functional Areas) sequentially: <ul style="list-style-type: none">Information Operations (IO) and Political-military (Pol-mil) Operations build coalition and regional support and shape the battlespace for future offensive operations. IO will convince, influence and deter third nations from interfering with CFC operations and will aggressively undermine the regime's effectiveness.											
SECRET//ORCON REL USA, AUS, GBR										19	

		SECRET//ORCON REL USA, AUS, GBR									
Commander's Intent											
<div><div></div><div></div><div></div><div></div><div></div><div></div><div></div><div></div><div></div><div></div><div></div><div></div></div>											
Method (cont): <ul style="list-style-type: none">Operational fires eliminate enable the employment of other Lines of Operation to attack key Iraqi capabilities and vulnerabilities. Operational fires will strike key leadership targets focusing weight of effort on internal security and regime support apparatus while maintaining the capability to strike directly at the Iraqi leadership. Additional focus will be applied to the immediate WMD threat while shaping the battlespace for SOF, conventional forces, and emerging OGs. Operational fires will also be apportioned to providing both scheduled, on-call and immediate close air support during ground operations.SOF employs strategic reconnaissance (SR) and operational fires to degrade Iraqi TBM threat, sets conditions for Unconventional Warfare (UW) with OGs, and assists in determining which Iraqi units will demonstrate neutrality.											
SECRET//ORCON REL USA, AUS, GBR										20	

NAVJOINT

- FAULTED

14 DAYS 2 CVBG'S

2100 SORTIES OVER THOSE


14 DAYS


CVBG IN GULF 100 SORTIES/DAY

CVBG IN MED 50 SORTIES/DAY

BUT DEPENDENT ON TANKERS

BEING IN PLACE

		SECRET/ORCON REL USA, AUS, GBR									
Commander's Intent											
<div><input type="checkbox"/> <input type="checkbox"/> <input type="checkbox"/> <input type="checkbox"/> <input type="checkbox"/> <input type="checkbox"/> <input type="checkbox"/> <input type="checkbox"/> <input type="checkbox"/> <input type="checkbox"/> <input type="checkbox"/> <input type="checkbox"/></div>											
Method (cont):											
<ul style="list-style-type: none">• Operational maneuver secures key terrain, destroys WMD delivery systems and secures WMD infrastructure, defeats or compels neutrality of Iraqi forces and completes regime destruction.• Civil Military Operations develop and maintain interagency and IO/NGO unity of effort in providing assistance to the Iraqi people; minimize/manage displaced civilians; and provide emergency relief in areas inaccessible to IOs/NGOs. Recovery efforts will be initiated in liberated areas.											
Endstate:											
<p>The endstate for this operation is regime change. Success is defined as: regime leadership and power base destroyed; WMD capability destroyed or controlled; territorial integrity intact; ability to threaten neighbors eliminated; and an acceptable provisional/permanent government in place.</p>											
SECRET/ORCON REL USA, AUS, GBR										21	

		SECRET/ORCON REL USA, AUS, GBR									
Objectives											
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US Strategic Objective											
<ul style="list-style-type: none">• A stable Iraq, with its territorial integrity intact and a broad-based government that renounces WMD development and use and no longer supports terrorism or threatens its neighbors.• Success in Iraq leveraged to convince or compel other countries to cease support to terrorists and to deny them access to WMD.											
Strategic Military Objectives											
<ul style="list-style-type: none">• Destabilize, isolate, and overthrow the Iraqi regime and provide support to a new, broad-based government.• Destroy Iraqi WMD capability and infrastructure.• Protect allies and supporters from Iraqi threats and attacks.• Destroy terrorist networks in Iraq. Gather intelligence on global terrorism, detain terrorist and war criminals, and free individuals unjustly detained under the Iraqi regime.• Support international efforts to set conditions for long-term stability in Iraq and the region.											
SECRET/ORCON REL USA, AUS, GBR										22	

MARCENT 192052

Cφ45 - 45K
Cφ6φ - 62.7K

D+39 = COMBAT CAPABLE
WEB ?

BRETS →


IMPACT OF ABETS
AT ALQ AL SAUD

RECOMMEND → PREP TASK

① RE-POSITION FSS'S AS
A PREP TASK.

SAVES ~ 10 DAYS
MOVEMENT OF PAX'S BY
HSV FROM BANMAN
③ AMMO SKED
FULL ON HALE

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Iraqi Actions

POTENTIAL IRAQI ACTIONS

- Interfere with / deny inspections
- Predator shutdown
- Violate no fly zones
- Military enhancements (North/South Iraq)
- Violation of Kuwaiti or KSA airspace
- Limited violence against individual Kurds / Shia
- Provocative military posturing (ambiguous I&W)
- Aircraft shutdown
- Major NDZ violation
- Iraqi link to terrorist act
- Confirmed WMD within Iraq
- Large scale attack against Kurds / Shia
- WMD employment
- Iraqi terrorist act
- Major threat or attack on friendly regional neighbor(s)

CASUS BELLI?

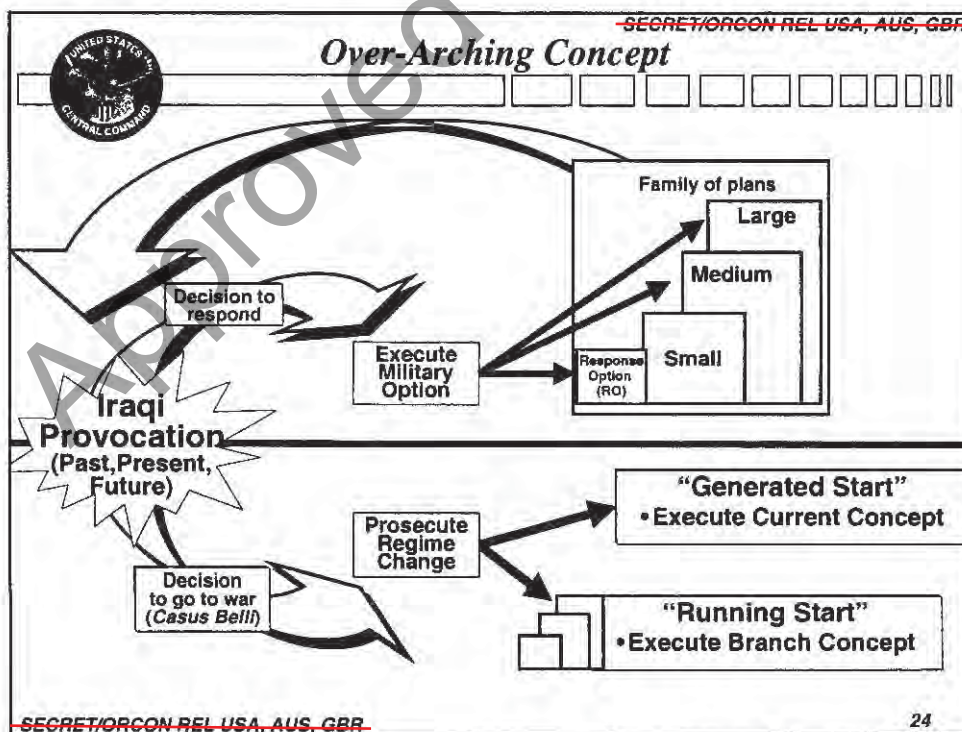
<u>NO</u>	<u>MAYBE</u>	<u>YES</u>
✓		
✓		
✓		
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✓		
	✓	
	✓	
	✓	
	✓	
		✓
		✓
		✓
		✓
		✓

Multiple events
may have a
cumulative effect

Political environment will impact response timing and scale

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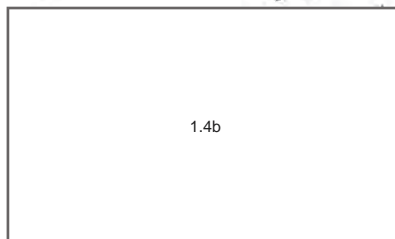
23



SOLICIT
BRIEF

→ CANC - WORK
FROM
w/


LEAVE BEHIND
ACTION



→ BG HARREL - WELL ALONG ON
THAT EFFORT
COALITION ASSETS GOOD
FIX & FBT FOR WEST
TRANSPORTATION - NOT ENOUGH HAVE
TO WORK ON?

~ 7,400 sof

~~SECRET/ORCON REL USA, AUS, GBR~~




“Running Start” Plan


- Executes military option(s) (Blue, White, Red) initially while simultaneously flowing forces
- Introduces lines of operation sequentially
- Maximizes effectiveness of operational fires with early introduction of SOF forces – operational fires throughout deployment
- Scales clandestine preparation to time available...
 - Deploy liaison teams (NILE) to build relationships
 - Conduct “in-country” training and arming of opposition groups, as soon as possible after A-day
- Focuses information operation actions, themes and messages
- Tailors Phase II objectives based on effects of operational fires
 - Initiate ground operations (conventional and SOF) against intermediate objectives
 - Anticipate ground pause to generate more sustainment and combat power
- Flows follow-on forces to achieve Phase III and IV objectives

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Desired Effect




Direct U.S. Attack
(SOF / Operational
Fires and
Maneuver)




Assassination



Regime



Coups



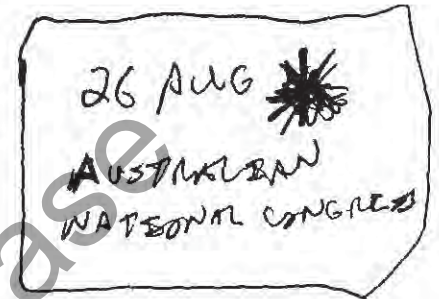
Popular
Uprising

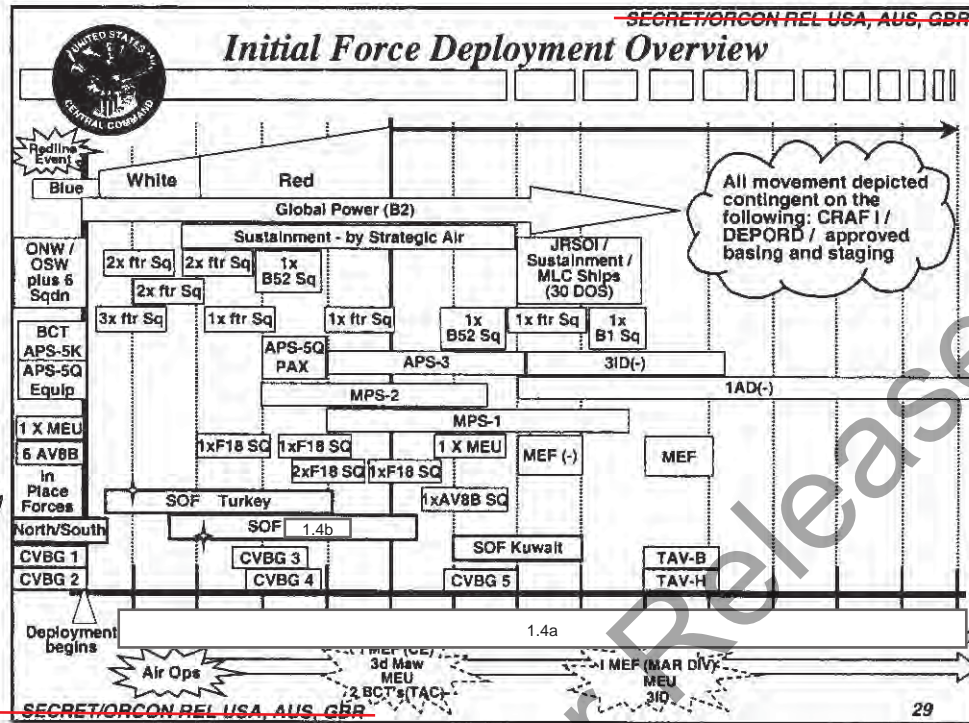
Eliminate Saddam's Regime through the destruction of his security apparatus, exposing Saddam to the threat of a popular uprising, coup, assassination, or direct attack by U.S. forces, while eliminating Iraq's WMD threat to neighbors.

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AUSSEES TALKING POINTS

- PERMISSION TO DEPLOY
PLANNING TMS
- 06 TO EACH COMPONENT → OKAYED
- 1 STAR TO CENTCOM →
- PARTICIPATE IN INTERNAL
LOOK
- PROVIDE FEEDBACK TO
THEM ON FORCE
OPTIONS





WB6N LB6HT
SOF
NETS AL CADA BZ LETY
NORTH 7
WEST 140
SOUTH —

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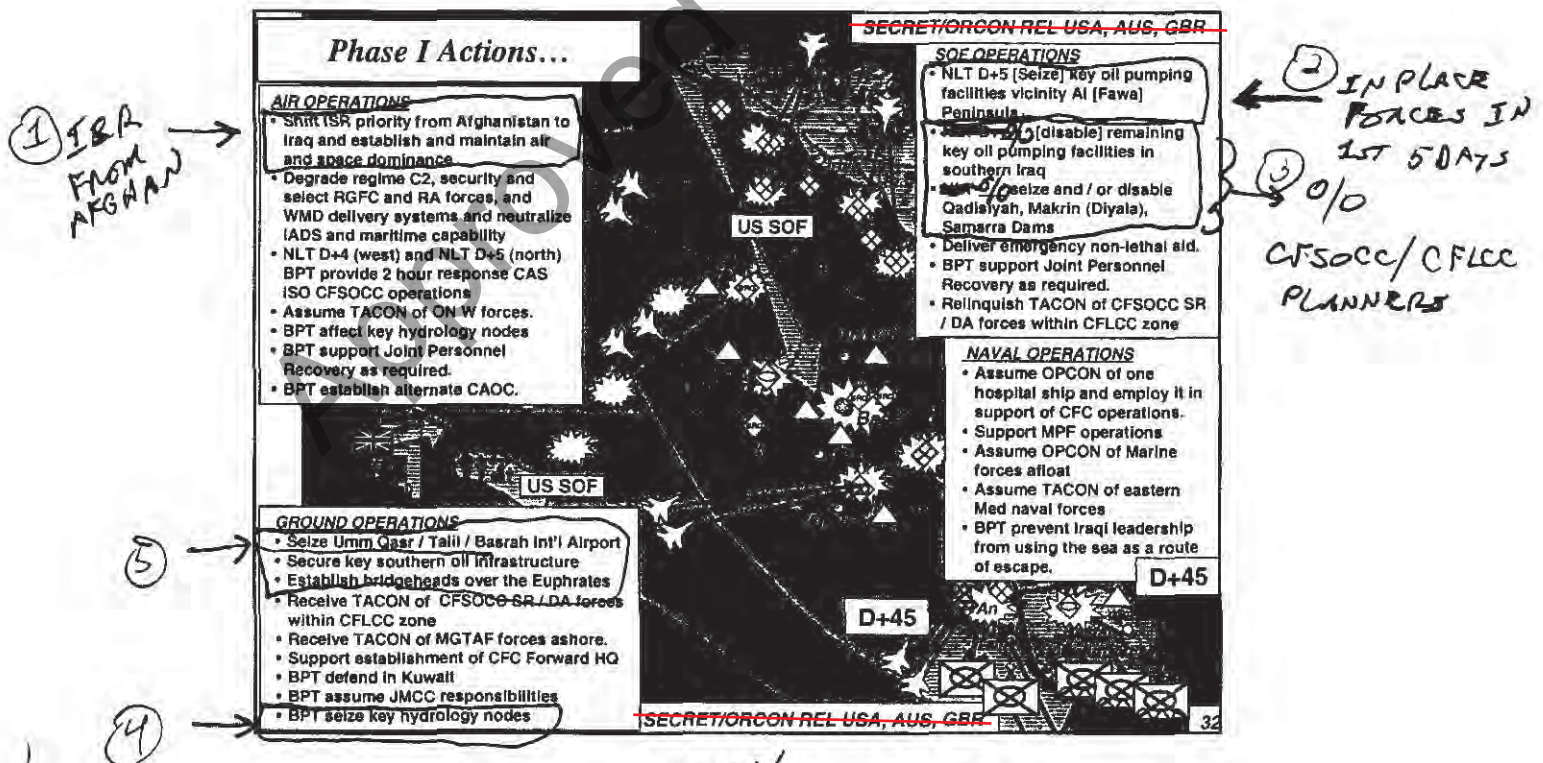
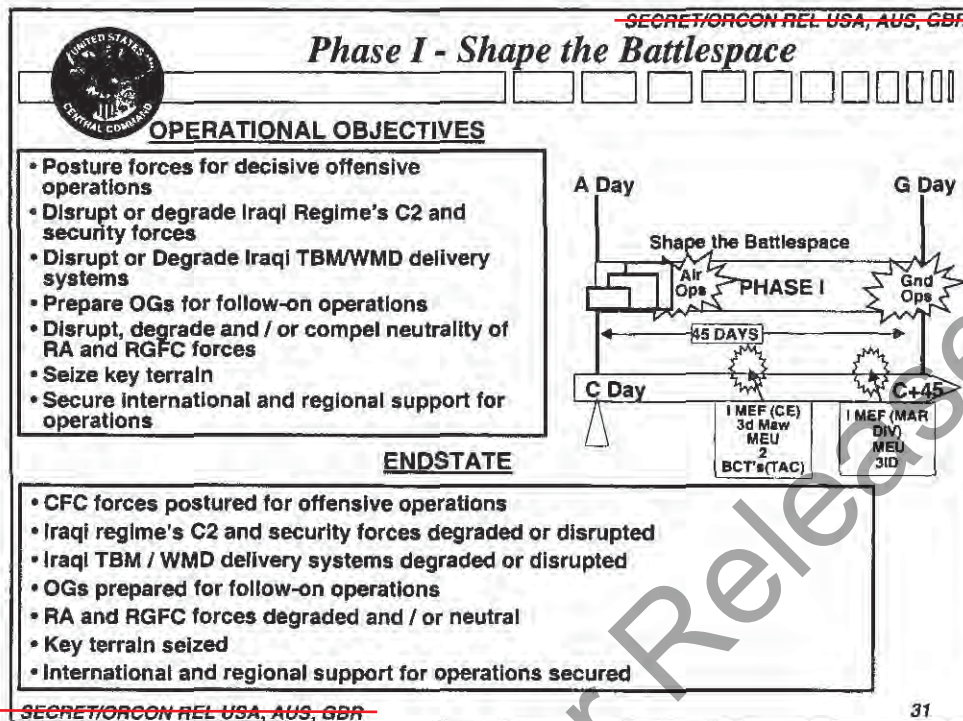
1.4a

BRITS

TALKING POINTS

- INTERESTS & PERSPECTIVES DIFFER
- ENGAGE 4 STARS IN LONDON NEXT WEEK
- HAVE INTELLECTUAL GROUND TO MAKE UP
 - NEED TO EXPLAIN THE LOGIC TRAIL
 - W/ BRIT PLANNERS TO ENABLE THEM TO TAKE CREDIBLE POL. OPTIONS
- STILL TO DEBATE POSITION ON IRAQ ABOVE & BEYOND ONW/OSW/MEO.
- IO IS PIVOTAL TO GET SUPPORT
 - PLAN
 - C2
 - AIR/BOF/MARITIME
 - MCM/CSS/AMPHIB/THOM
 - STABKE/ACEE/LIFT/REFUEL
 - SAS/TB
- LAND - NOTHING RULED OUT BAE - AB? ?

(OVER)



us/
⑥ COALITION OPS FROM
TURKEY AND

1.4b

→ GROUND OUT OF
TURKEY

- LONG LANE
- CRITICAL W/ POLITICAL SITUATION
- SPONT. EFFORT FROM N. OPERATION
→ FIX?
→ DEFEND?

- FORCE AR. DB ✓
 - 2 AR BDE'S
 - 1 LT BDE
 - MAJOR SPT BDE
 - 2 SUPPORT BDE'S
 - NBC REGIMENT
 - CAPABILITY

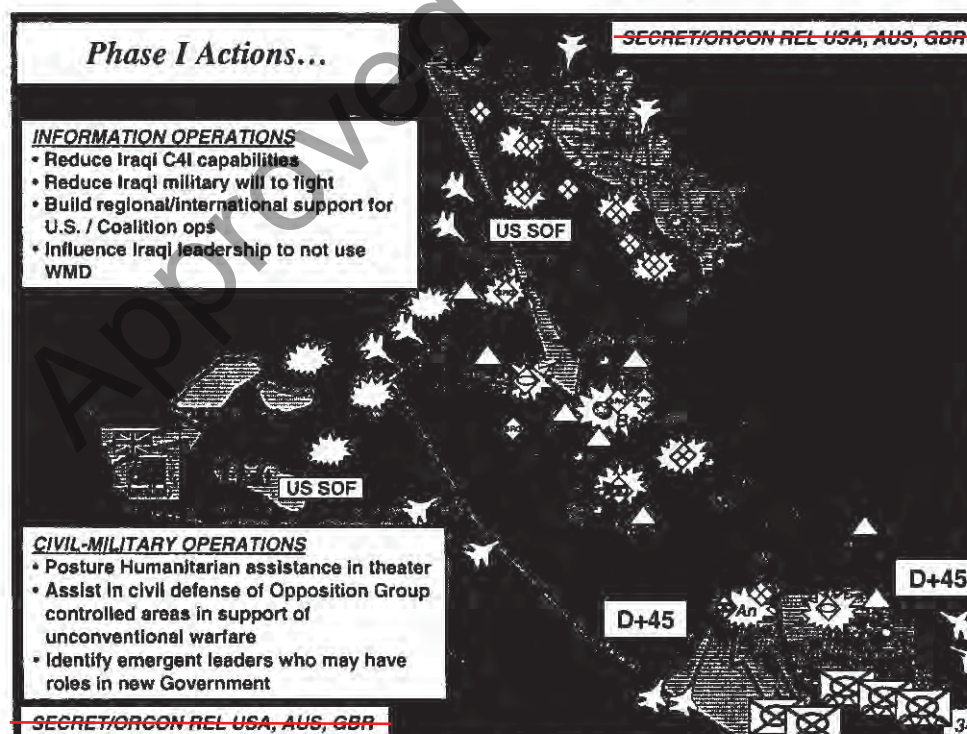
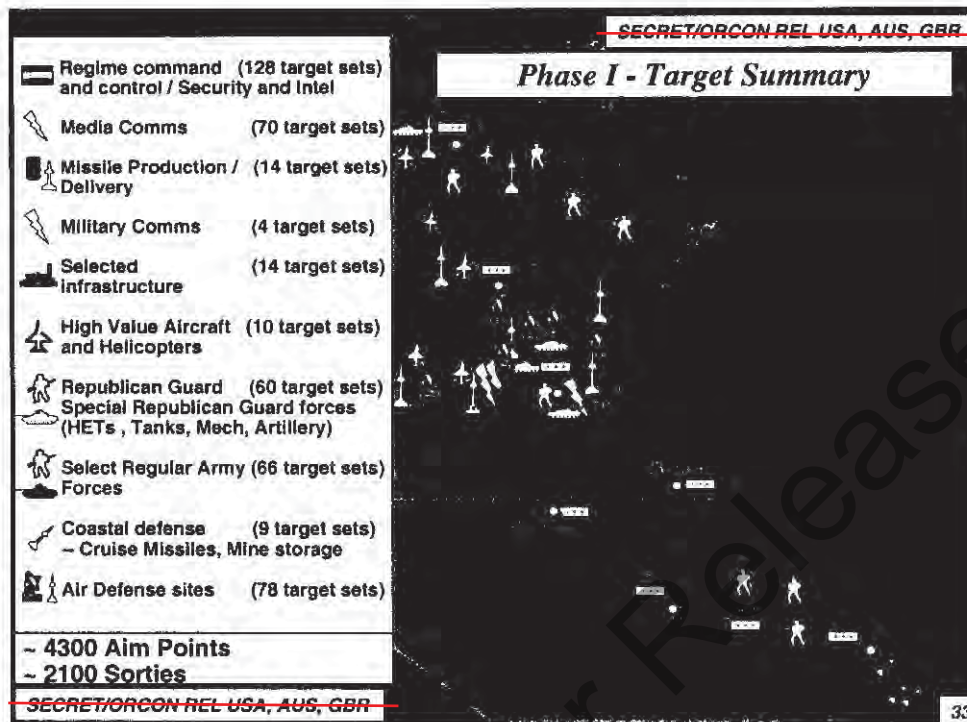
→ TIME TO BUILD CAPABILITY

→ MAINTAIN PRESENCE BY C-24 / C-53

AIR FORCE BY D+47

LAND → PREPARED OPTIONS MAYBE?

→ MORE PRACTICABLE W/ MORE MAZ
AD START
→ MAYBE USE OF
ARC?



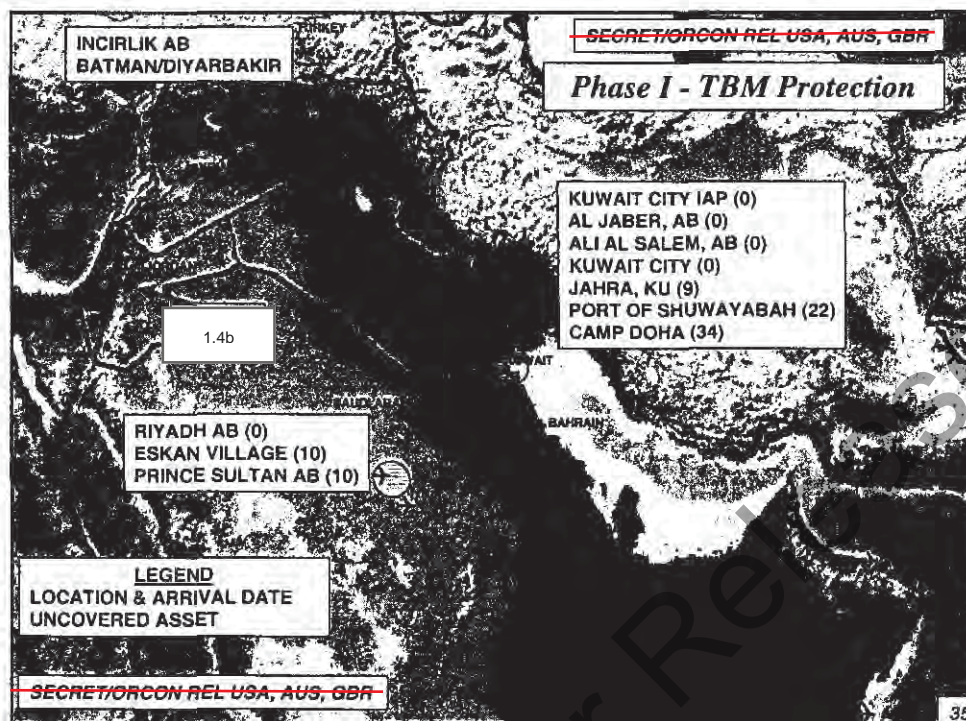
→ SIGNIFICANT
INTEREST IN PA IV

~~AT~~

→ POLITICAL BALL IN PLAY
NO MANDATE

→ WIRED AT CENTCOM
SOON TO BE WIRED INTO
COMPONENTS

→ NORTH ATTRACTIVE
SOUTH NOT RULED OUT
MORE EUROPEAN ALLIES
WILL MAKE IT MORE
MILITARILY & POLITICALLY
PALATABLE



TRANSCom

→ CAN WE MAKE THIS
A COLLABORATIVE CON??

→ AIR REFUEL STRUCTURE (TANKER BRIDGE)
100 TANKERS IN 22 HRS

→ 1 WK TO GET 747'S SET UP AND IN
THEATRE FOR AERO-MED EVAC

WE MUST
INFLUENCE
THIS

JCS HAS TO PRIORITIZE
THIS EFFORT!!!

~~NEEDS
WORK~~

~~→~~ PLAN FOR LOSS OF APOD
6 POD
→ PREP & ACTION
- PREP EQUIP IN AFG
JUST HAVE UNITS FALL
IN ON IT.

BASED ON TPFAL

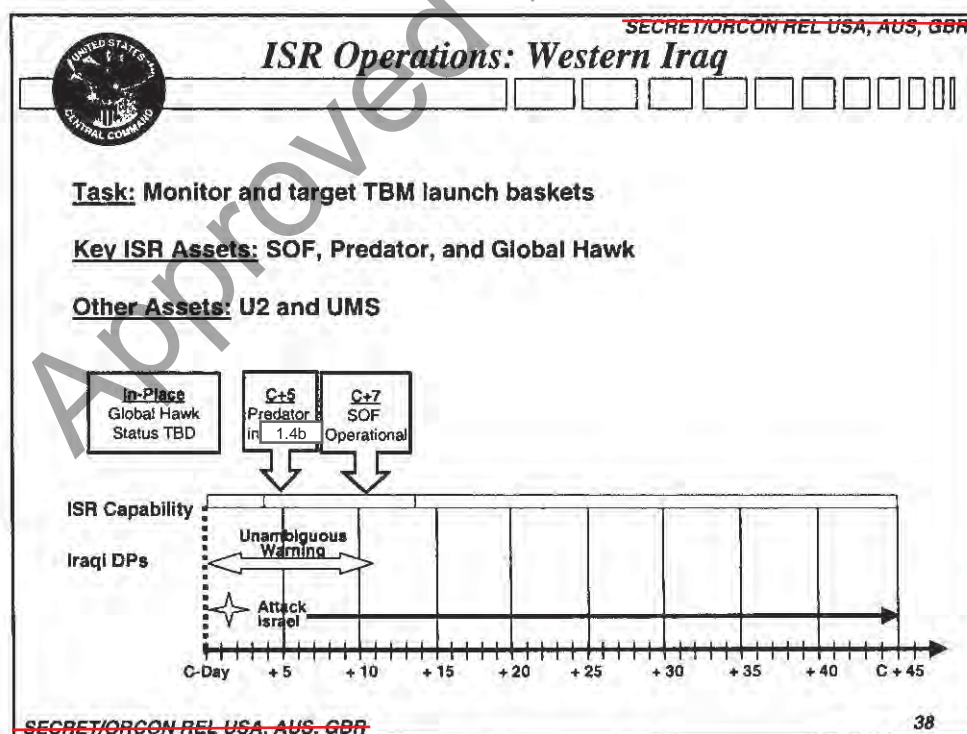
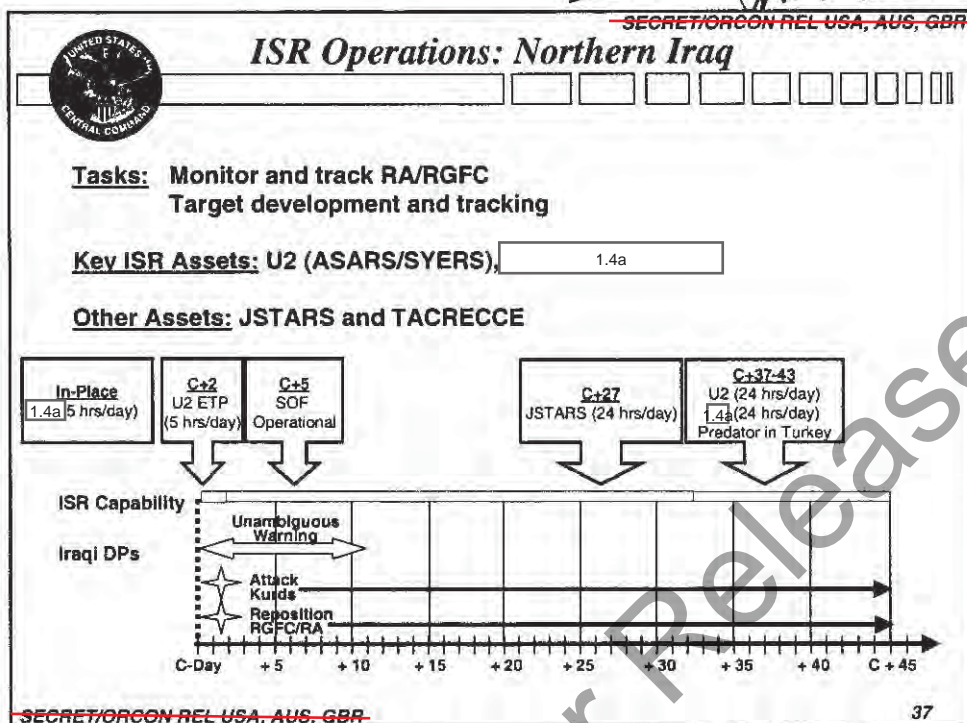
HERE IS NOW OUR

ISR CAPABILITY BUILDS

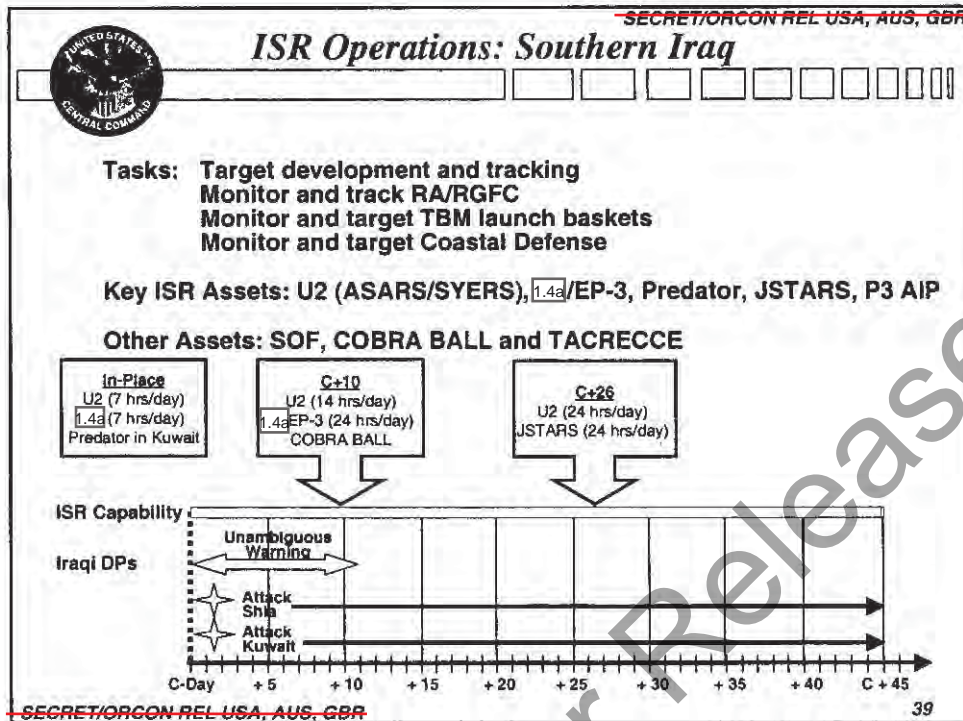
AGAINST
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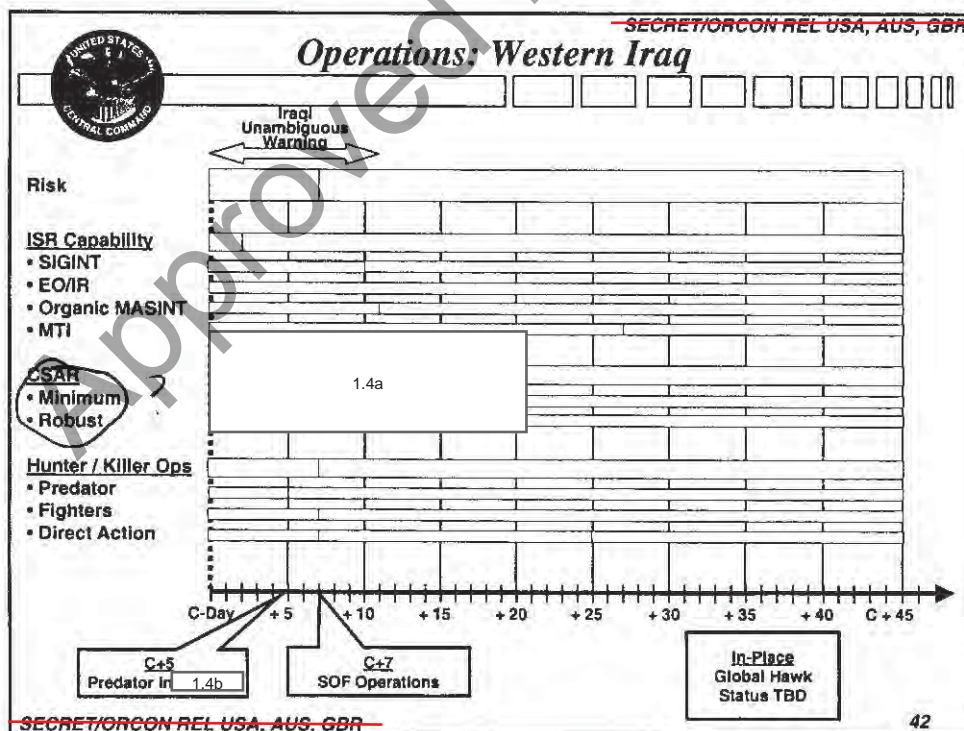
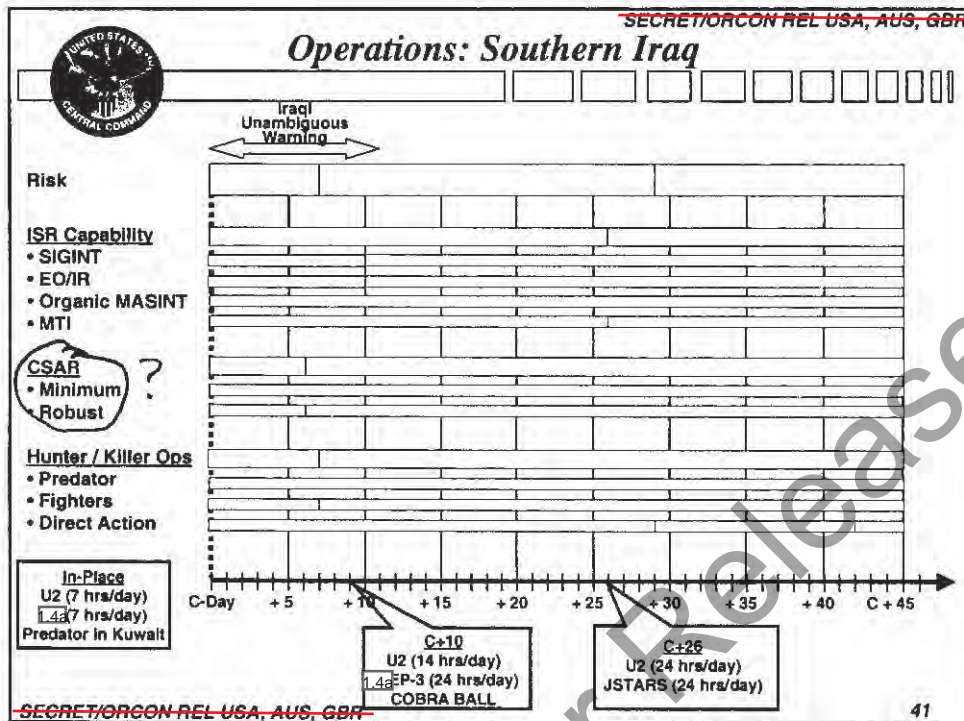


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1.4a, 1.4g

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WORK PRO AEDS
TO IMPROVE
CAPABILITY

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Decision Points

~~SECRET/ORCON REL USA, AUS, GBR~~

Phases I - III

- Increase deterrence posture with 1.4a
- Employ theater reserve (ARG / MEU)
- Exploit regime collapses
- Change in Coalition support
- Execute Consequence Management operations

1.4a

Phase I

- Move CAOC from PSAB to Al Udeid
- Seize oil pumping nodes vic Al Faw Peninsula & Basrah
- Defend Kuwait from Iraqi attack
- Execute MCM operations
- Seize / secure / disable key hydrology nodes
- Seize Basrah International Airport and / or Tallil Airbase
- Initiate ground offensive operations early
- Conduct limited ground offensive operations
 - Ground reconnaissance
 - Establish security zone
 - Artillery raids
 - Aviation deep strikes

~~SECRET/OPCON REL USA, AUS, GBR~~

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Phase I/II - CCIR

~~SECRET//ORCON REL USA, AUS, GBR~~

- Major change(s) in coalition support
- Identification of Senior Iraqi political / Military leaders willing to support efforts to remove the Regime
- Iraqi Regime employment of TBM and/or WMD
- Senior Regime officials located
- I & W of terrorist attack against US forces in the AOR
- Iraqi intent to use hydrology or oil to influence maneuver
- Identification of Iraqi military units willing to capitulate
- Regime instability

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LoB

~~SECRET/ORCON REL USA, AUS, GBR~~

Phase I - Shape the Battlespace

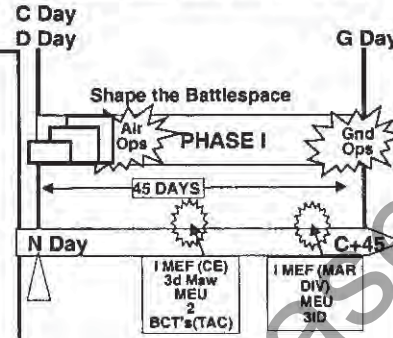


LOGISTICS OBJECTIVES

- Rapidly deploy, posture forces, and position adequate munitions and sustainment
- Position CSS enablers for support to deployment
- Maximize the completion of preparatory log tasks
- Adjust AOR wide logistical infrastructure based on finalized Pol-Mil agreements
- Develop operational fuel infrastructure to support rapid expansion of fuel capabilities
- Reposition & fill theater prepositioned stocks ashore/afloat

LOGISTICS ENDSTATE


The logistical endstate occurs when deployed forces are sufficiently supported to initiate and sustain ground combat action



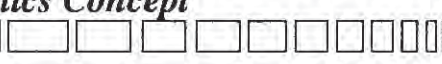
~~SECRET/ORCON REL USA, AUS, GBR~~ 45

~~SECRET/ORCON REL USA, AUS, GBR~~

Phase I Logistics Concept



- Air deploy / reposition munitions and log to support initial operations
- Build-up of forces/sustainment (30 DOS)
- Establish theater materiel distribution system
- Priority of support is to CFSOCC and CFACC
- JRSOI arriving forces in Kuwait
- CFACC and CFMCC will self-JRSOI outside Kuwait
- Call forward APS/MPS/APF
- Maximize surface movement of equipment
- Minimize To Accompany Troops (TAT) equipment
- CFLCC is in general support of MARCENT
- CFLCC begins common item supply support at C+45
- CFLCC and MARCENT onward move to TAAs, build 30 DOS, and logistically prepare for offensive ops
- Build and stock theater munitions storage area
- Build 2.5M gallon bulk POL farm with inland petroleum distribution system




Logistics Focus: Strategic Deployment and Sustainment Build

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Phase I - IV Tasks - CFLCC

- Establish, operate and maintain the Theater Transition Point—(South) to support Level I and II repatriation of isolated personnel.
- Serve as Joint Rear Area Coordinator (JRAC) and establish Joint Rear Area Coordination Center (JRACC) to coordinate rear area security and force protection.
- Provide base operating support, to include security, for USCINCENT HQ Forward.
- BPT provide forces in support of CJTF-Consequence Management (CM).

47

~~SECRET/ORCON REL USA, AUS, GBR~~

~~SECRET/ORCON REL USA, AUS, GBR~~



Phase I Tasks - CFLCC

- Conduct Joint Reception, Staging, Onward Movement and Integration (JRSOI) of forces to facilitate deployment and employment of forces.
- Receive TACON of CFSOCC DA / SR forces in CFLCC zone in order to deconflict and synchronize CFLCC and CFSOCC operations.
- Receive TACON of Marine Air Ground Task Forces ashore.
- Provide TBM defense capability to CFC forces IAW CFC Defended Asset List (DAL).
- Provide Theater Support Command to control logistics throughput.
- Support establishment of CFC Forward Headquarters facility in Qatar to facilitate CFC command and control.

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~~SECRET/NOCON REL USA, AUS, GBR~~

- ~~SECRET//ORCON REL USA, AUS, GBR~~

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		SECRET//ORCON REL USA, AUS, GBR	
<i>Phase I Tasks - CFACC</i>			
<ul style="list-style-type: none">• Conduct JRSOI of forces and bed down aircraft IAW CFC bed down plan in order to facilitate employment and deployment of forces.• On order, shift ISR priority from Afghanistan to Iraq and establish and maintain air and space dominance in the ITO in order to support CFC operations.• Degrade regime C2, security and select RGFC and RA forces, and WMD delivery systems and neutralize IADS and maritime capability IOT defeat opposing Iraqi forces and enable regime removal.• NLT D+4 in western Iraq and NLT D+5 in northern Iraq, BPT provide 2 hour response CAS ISO CFSOCC operations.• Provide intra-theater airlift in support of component operations, including in support of CFSOCC operations to facilitate resupply and support to OGs.			
SECRET//ORCON REL USA, AUS, GBR		51	

		SECRET//ORCON REL USA, AUS, GBR	
<i>Phase I Tasks - CFACC</i>			
<ul style="list-style-type: none">• On order, assume TACON of Operation Northern Watch forces.• BPT affect key hydrology nodes IOT prevent their use to inhibit CFC operations.• BPT support Joint Personnel Recovery as required. Dedicate a CSAR package in both the North and South capable of conducting 2 x point-to-point near simultaneous CSAR missions in any 24-hour period. BPT assume TACON of CFSOCC Joint Combat Search and Rescue (JCSAR) assets during alert periods.• BPT establish alternate Combined Air Operations Center (CAOC) in Qatar.			
SECRET//ORCON REL USA, AUS, GBR		52	

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CFMCC



Phase I-IV Tasks - CFMCC

~~SECRET/ORCON REL USA, AUS, GBR~~

- Provide operational fires in support of CFC operations in the ITO.
- Establish and maintain maritime supremacy in the ITO.
- Serve as the TLAM strike coordinator.
- Maintain access to critical SLOCs within the USCENTCOM AOR used for transportation of forces, supplies and equipment from CONUS to the ITO.
- Provide waterside port security and harbor defense for designated SPODs.
- Monitor Iranian reaction and response to CFC actions in the ITO.

~~SECRET/ORCON REL USA, AUS, GBR~~

53



Phase I-IV Tasks - CFMCC

~~SECRET/ORCON REL USA, AUS, GBR~~

- Provide support to Marine forces ashore to include sea-basing of Marine aircraft.
- BPT conduct NEO in the AOR.
- BPT support salvage and reconstruction for designated ports as required.
- BPT to conduct mine countermeasures operations.
- BPT conduct amphibious operations in the ITO.
- Assume common item and common user support missions for USCINCCENT forces in NAVCENT AOR where assigned executing agent responsibility as outlined in USCENTCOM Regulation 700-2.

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Phase I Tasks - CFMCC

- Assume OPCODE of one hospital ship and employ it in support of CFC operations.
- Support Maritime Preposition Force (MPF) operations with COMUSMARCENT forces as required.
- Assume OPCODE of Marine forces afloat. On order, CHOP Marine forces to COMUSMARCENT to support CFLCC operations in Iraq.
- On order, assume TACON of eastern Mediterranean based naval forces.
- BPT prevent Iraqi leadership from using the sea as a route of escape.

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MARCENT



Phase I-IV Tasks - COMUSMARCENT

- **BPT CHOP MEU forces ashore back to the CFMCC to reconstitute a theater reserve afloat.**

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Phase I Tasks - COMUSMARCENT

- Assume OPCON of all Marine forces ashore in the CENTCOM AOR. Assign MARCENT forces ashore, minus Marine Logistics Command, TACON to the CFLCC.
- Deploy I MEF Command Element to Kuwait to provide tactical command and control of Marine forces ISO of CFLCC.
- Conduct Maritime Preposition Force (MPF) operations with CFMCC in order to execute the RSOI of MARCENT forces and facilitate CFLCC ground operations.
- Coordinate the timing of the amphibious offload with CFMCC and CFLCC.

~~SECRET//ORCON REL USA, AUS, GBR~~

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Phase I-IV Tasks - CFSOCC


- Establish, operate and maintain a Theater Transition Point-(North) in Turkey to support repatriation of isolated personnel.
- Establish, operate and maintain the theater Unconventional Assisted Recovery Coordination Center (UARCC) to coordinate PR support.
- Establish a Rescue Coordination Center (RCC), integrated with the JSRC, IOT support CSAR and PR.
- BPT to conduct NAR in support of own forces or joint recovery as required.

~~SECRET/ORCON REL USA, AUS, GBR~~

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~~SECRET//ORCON REL USA, AUS, GBR~~




Phase I Tasks - CFSOCC

- Deploy forces and conduct special operations in support of CFC operations in order to facilitate regime removal.
- Develop CONOPS for combat identification of neutral Iraqi forces to prevent fratricide.
- NLT D+5 [Seize] key oil pumping facilities vicinity Al [Fawa] Peninsula IOT prevent environmental disaster. NLT D+____ [disable] remaining key oil pumping facilities in southern Iraq IOT prevent environmental disaster and disruption of maneuver.
- NLT ____ seize and / or disable Qadisiyah, Makrin (Diyala), Samarra Dams and / or other key hydrological nodes IOT prevent Iraqi use to disrupt ground maneuver.

~~SECRET//ORCON REL USA, AUS, GBR~~ 59

~~SECRET//ORCON REL USA, AUS, GBR~~



Phase I Tasks - CFSOCC

- Deliver emergency non-lethal aid.
- BPT support Joint Personnel Recovery as required. Dedicate a CSAR package capable of conducting 2x near simultaneous, point-to-point CSAR missions in any 24-hour period from 1.4b. Relinquish TACON of dedicated JCSAR assets to CFACC throughout alert period. CFACC gains TACON of these forces during the alert periods.
- Relinquish TACON of CFSOCC SR / DA forces within CFLCC zone to CFLCC IOT deconflict and synchronize CFLCC and CFSOCC operations.

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Phase I-IV Tasks - COMJPOTF

- **Conduct psychological operations to support CINC objectives and provide PSYOP support to Components as directed by CFC.**

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Phase I-IV - Civil-Military Operations

- Coordinate with IO / NGOs to meet minimum sustainment needs of the civilian population
- Coordinate for provision of HN, Regional Countries, and USG resources for humanitarian assistance
- Maintain visibility of IO / NGO and USG Interagency efforts
- Maintain situational awareness of IO / NGO and USG Interagency efforts
- Open and apportion ground LOCs, APODS, and SPODS for IO / NGO use

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BALANCE

~~SECRET/ORCON REL USA, AUS, GBR~~



Phase I Tasks – Interagency

STATE


- Coordinate the establishment of a new, broad-based government; identify/cultivate potential new national and local leaders
- Obtain regional support for desired U.S. endstate/vision for a post-Saddam Iraq
- Coordinate roles of allies/regional actors
- Coordinate IO/NGO activities in ITO
- Provide representative to JIACG & CFLCC

USAID

- Provide LNOs to CFLCC
- Plan and coordinate movement of additional HA to support Phase II-III operations
- Coordinate IO/NGO activities in ITO
- Determine military requirements to support their actions

~~SECRET/ORCON REL USA, AUS, GBR~~ 63

~~SECRET/ORCON REL USA, AUS, GBR~~



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~~SECRET/ORCON REL USA, AUS, GBR~~ 64

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ABILITY TO CONDUCT
AND SUSTAIN
DIV SIZE
OPS
ACROSS
EUPHRATES

Phase II - Decisive Operations

OPERATIONAL OBJECTIVES

- Posture CFC forces for regime destruction
- Degrade Iraqi regime C2 and security forces
- Degrade or destroy WMD delivery systems and secure WMD infrastructure
- Degrade and / or compel neutrality of RA and RGFC forces
- Seize key terrain
- Maintain international and regional support for operations

ENDSTATE

- CFC forces postured for regime destruction
- Iraqi regime C2 and security forces degraded
- WMD delivery systems degraded or destroyed and WMD infrastructure secured
- RA and RGFC forces degraded and / or neutral
- Coalition resolve demonstrated and operational momentum maintained
- International and regional support for operations maintained

G Day Decisive Operations

PHASE II

90 DAYS

C+45 C+135

SECRET/ORGCON REL USA, AUS, GBR

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Phase II Actions...

AIR OPERATIONS

- Maintain air and space dominance
- Continue to attack regime C2, security, RGFC and RA forces, WMD delivery systems, IADS
- Conduct counter-land operations
- Support SSE operations
- BPT establish and operate additional airfields in Southern and Western Iraq.

GROUND OPERATIONS

- Conduct offensive operations into Iraq to seize key terrain and defeat Iraqi forces
- Liaise with and monitor neutral Iraqi forces
- Secure known WMD production and storage facilities.
- Conduct SSE
- Conduct civil-military operations
- Seize key hydrology and oil nodes
- BPT exploit success north of the Euphrates

SOF OPERATIONS

- Support CMO.
- Coordinate operational fires
- Coordinate with and leverage support for OG's
- BPT liaise with and assist in monitoring neutral Iraqi forces.
- BPT support CFLCC SSE

NAVAL OPERATIONS

- Maintain one ARG/MEU as the operational reserve
- On order, clear and maintain channel access to the port of Umm Qasr
- BPT provide waterside port security and harbor defense

US SOF

D+125

D+95

D+55

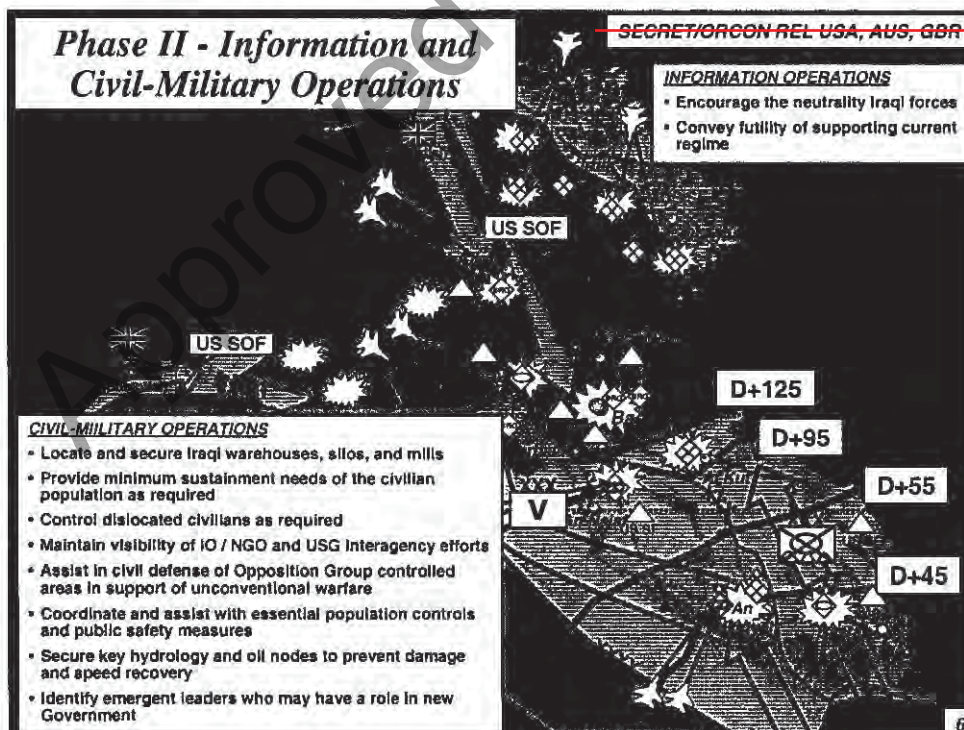
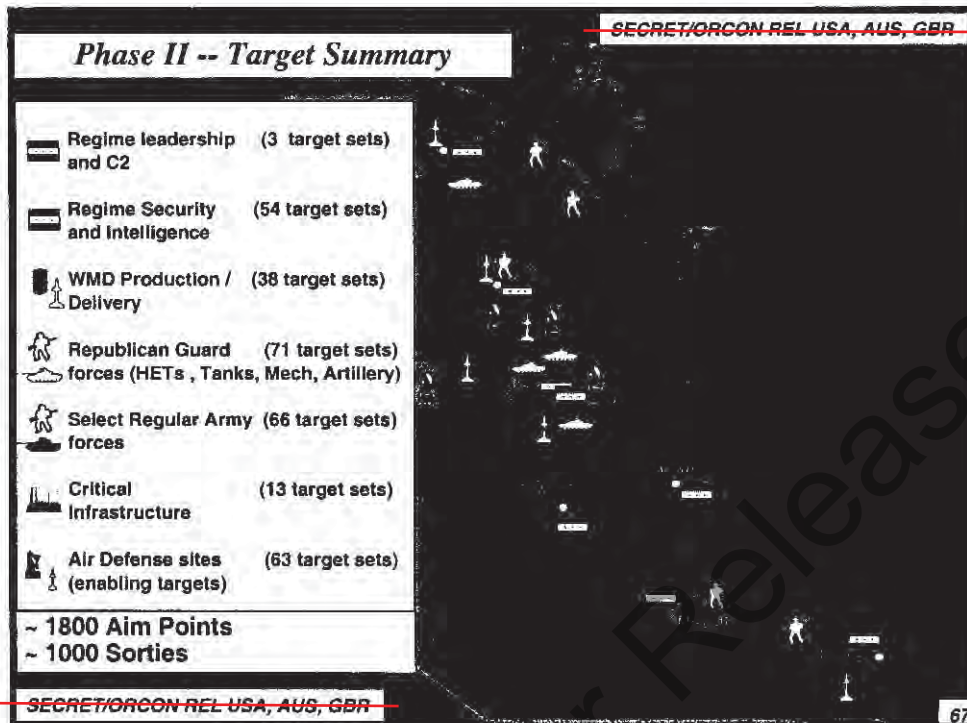
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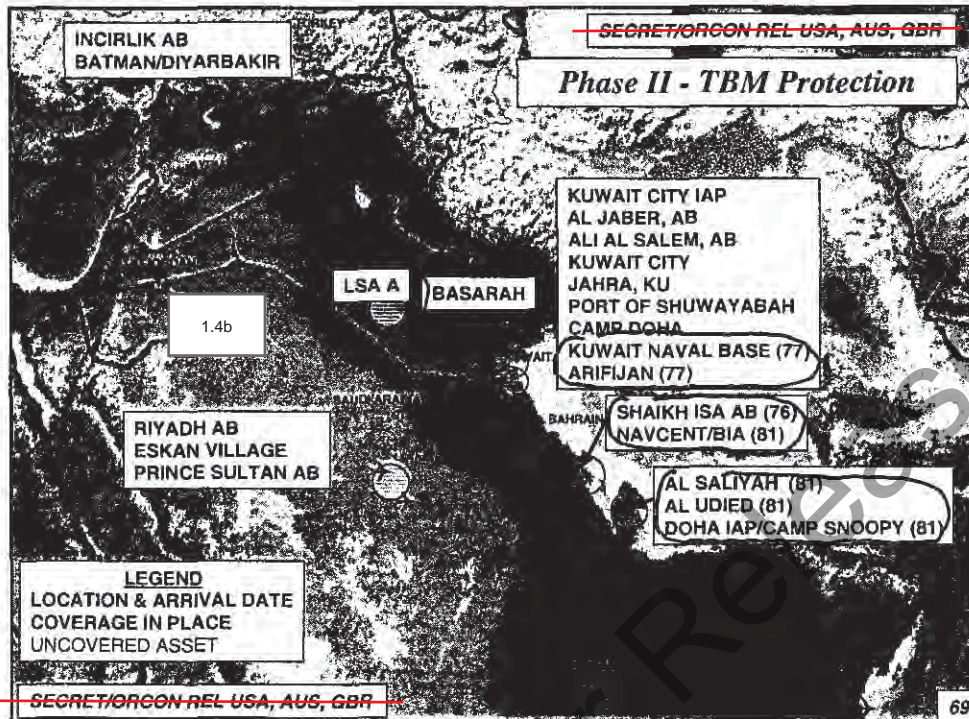
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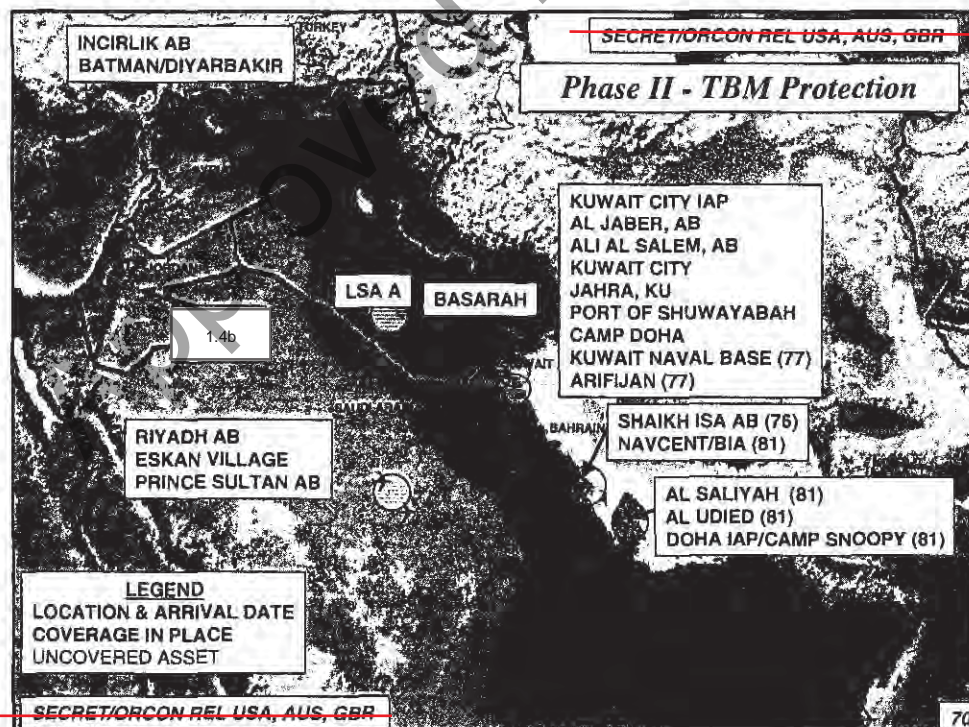
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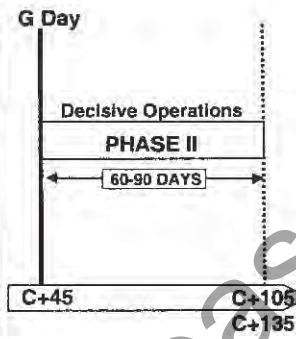
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Phase II - Decisive Offensive Operations

LOGISTICS OBJECTIVES

- Sustain forces
- Establish forward logistics bases to support rapidly advancing maneuver forces
- Forward sustainment to CFC forces with fuel and water.
- Continue to RSO follow-on forces
- Support civil military operations (CMO)
- Establish and maintain main supply routes (MSR)
- Establish airfields forward to support rapidly advancing maneuver forces
- Continue to JRSOI follow-on forces




LOGISTICS ENDSTATE

The logistical endstate occurs when follow-on forces complete RSO and deployed forces are sufficiently sustained and postured to initiate Phase III

~~SECRET/ORCON REL USA, AUS, GBR~~ 73

~~SECRET/ORCON REL USA, AUS, GBR~~



Phase II Logistics Concept


- Support initial ground maneuver operations by extending LOCs
- Expand logistics distribution system (tactical airlift and line-haul)
- Build-up sustainment forward
- Priority of support at G Day shifts to CFSOCC and CFLCC
- Ground maneuver forces cross LOD with 3 DOS available
- Establish LSA in Iraq; BPT transition to theater LSA
- Primary roadways used as MSRs
- Tactical airlift airfields established to support rapidly advancing forces
- Forward movement of fuel is critical...sets pace for operational maneuver
- Expand inland petroleum distribution system (IPDS) pipeline and truck line-haul operations
- Use airland/airdrop to support CFSOCC UW/OGA operations
- Anticipate logistics support for EPW and CMO operations
- Follow-on forces will continue to JRSOI


Logistics Focus: Support Initial Ground Operations Forward

~~SECRET/ORCON REL USA, AUS, GBR~~ 74

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CFLCC/CFACC

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<ul style="list-style-type: none">• On G-Day, conduct offensive operations into Iraq to seize key terrain and defeat Iraqi forces in order to enable regime removal.• Conduct liaison with and monitor neutral Iraqi forces to ensure their cooperation and compliance with CFC directives.• Secure known WMD production and storage facilities. BPT support destruction / neutralization or transport of WMD munitions / delivery systems in order to eliminate terrorist access.• Conduct Sensitive Site Exploitation (SSE) in order to satisfy CFC intelligence requirements.• Conduct civil-military operations (CMO) in order to minimize civilian interference with military operations and reduce the effects of military operations on civilian populations.• Seize key hydrology and oil distribution nodes to mitigate environmental disaster and minimize impact on CFC operations.• BPT exploit success north of the Euphrates River in the event of early regime collapse.															
SECRET/NOCON REL USA, AUS, GBR														75	


		Phase II Tasks - CFACC		SECRET/NOCON REL USA, AUS, GBR											
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<ul style="list-style-type: none">• Maintain air and space dominance in order to facilitate regime removal.• Continue to attack regime C2, security, RGFC and RA forces, WMD delivery systems, IADS and maritime capability IOT defeat opposing Iraqi forces and enable regime removal.• Conduct counter-land operations to support CFLCC scheme of maneuver.• Support SSE operations.• BPT establish and operate additional airfields in Southern and Western Iraq.															
SECRET/NOCON REL USA, AUS, GBR														76	

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CFMCC/MARCENT

		SECRET/ORCON REL USA, AUS, GBR									
		<i>Phase II Tasks - CFMCC</i>									
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		<ul style="list-style-type: none">• Prevent regime leadership and terrorists from using the sea as a route of escape.• Maintain one ARG/MEU as the operational reserve.• Support SSE operations.• On order, clear and maintain channel access to the port of Umm Qasr• BPT provide waterside port security and harbor defense of designated Iraqi ports.									
		<div>SECRET/ORCON REL USA, AUS, GBR</div>									

77

		SECRET/ORCON REL USA, AUS, GBR									
		<i>Phase II Tasks - COMUSMARCENT</i>									
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		<ul style="list-style-type: none">• BPT support amphibious operations in the northern Arabian Gulf ICW CFMCC IOT position forces ISO CFLCC operations in Iraq.• BPT conduct CM operations in the ITO.									
		<div>SECRET/ORCON REL USA, AUS, GBR</div>									

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- Continue Phase I tasks
- Continue to coordinate and facilitate relief operations by NGOs/IOs, while identifying and obtaining resources
- Coordinate support from UNHCR for care of dislocated civilians

- **Coordinate humanitarian assistance support to Iraq with operational NGOs/IOs**

- Coordinate efforts to deploy material and medical assistance programs to ensure the survival of civilians, displaced persons, and refugees
- Coordinate visits to detainees, prisoners of war, and internees to provide material and moral support


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PH III

~~SECRET/ORCON REL USA, AUS, GBR~~



Phase III - Complete the Regime Destruction

OPERATIONAL OBJECTIVES

- Defeat or compel neutrality Iraqi forces
- Posture CFC forces for post-hostility operations
- Kill, apprehend, or marginalize regime leaders
- Set military conditions for provisional / permanent government to assume power
- Secure known WMD sites and systems

Complete Regime Destruction

PHASE III

90 DAYS

C+135
C+225

ENDSTATE

- Iraqi forces defeated or neutral
- CFC forces postured to initiate post-hostility operations
- Key regime leaders dead, apprehended, or marginalized
- Military conditions set for provisional / permanent government to assume power
- Known WMD sites and systems secured

81

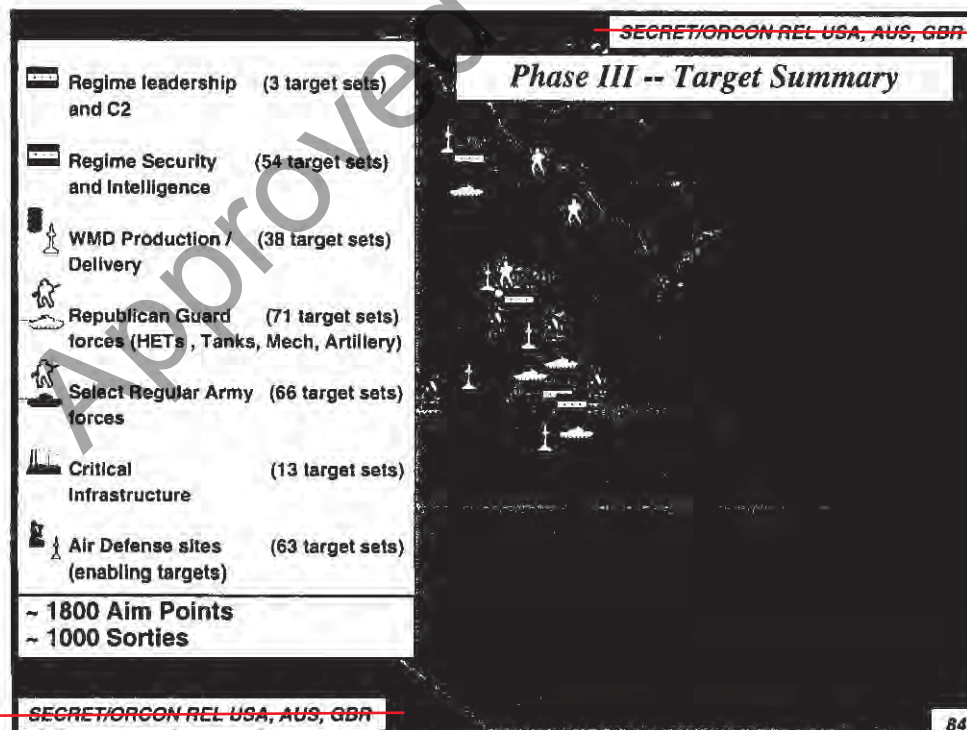
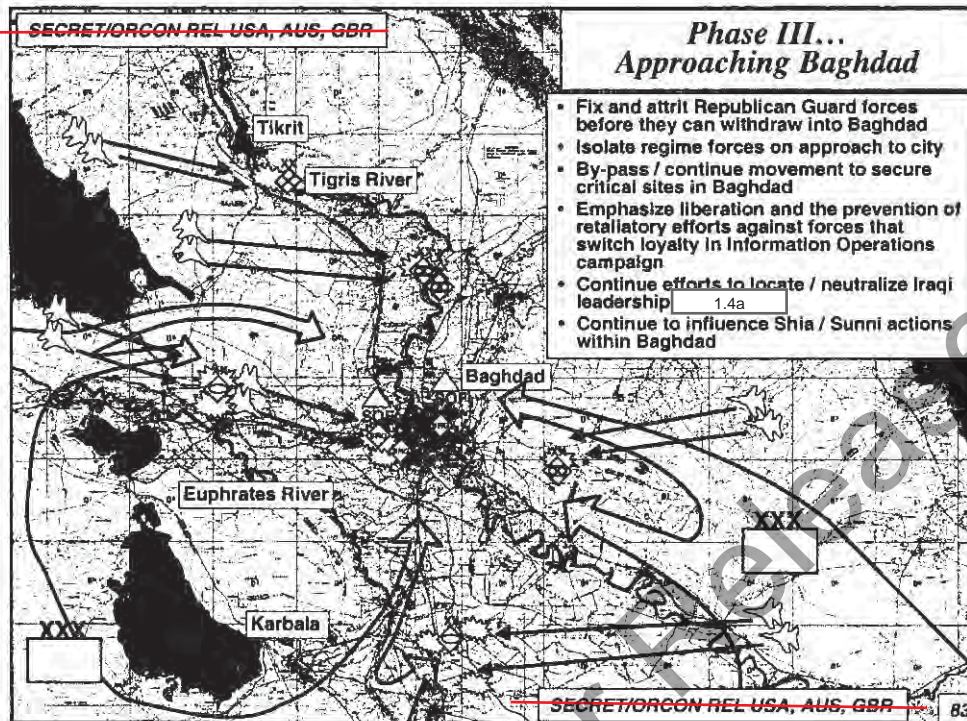
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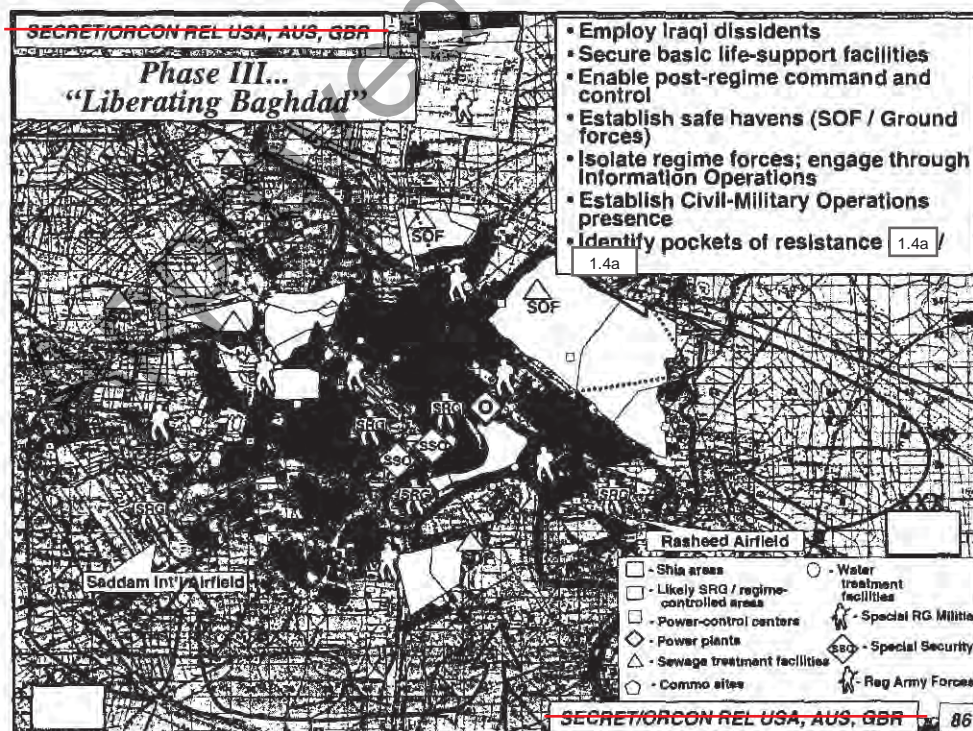
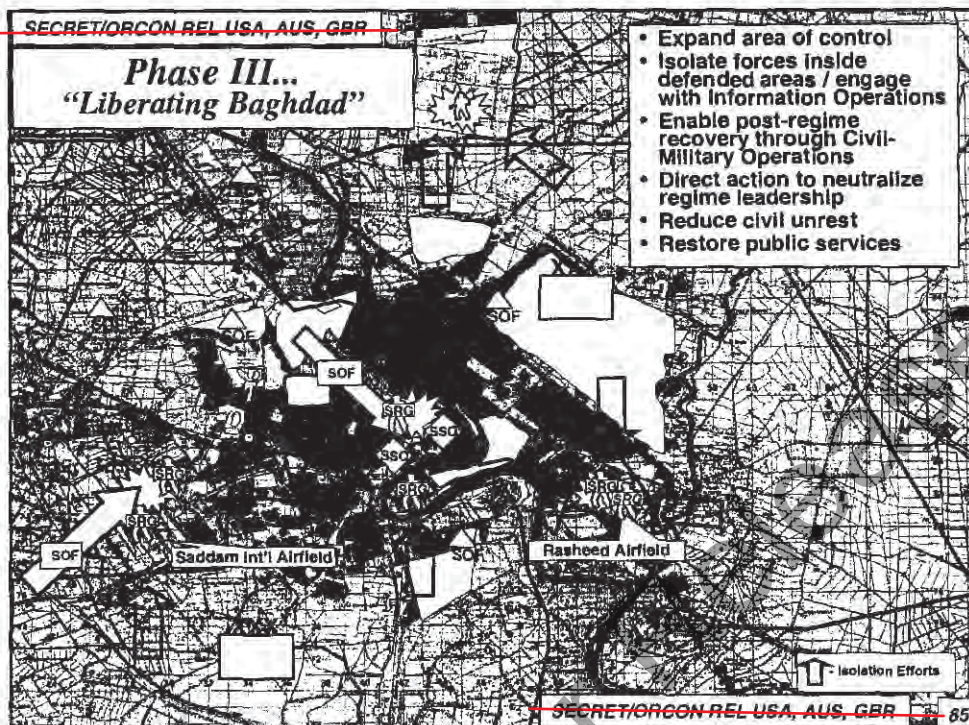
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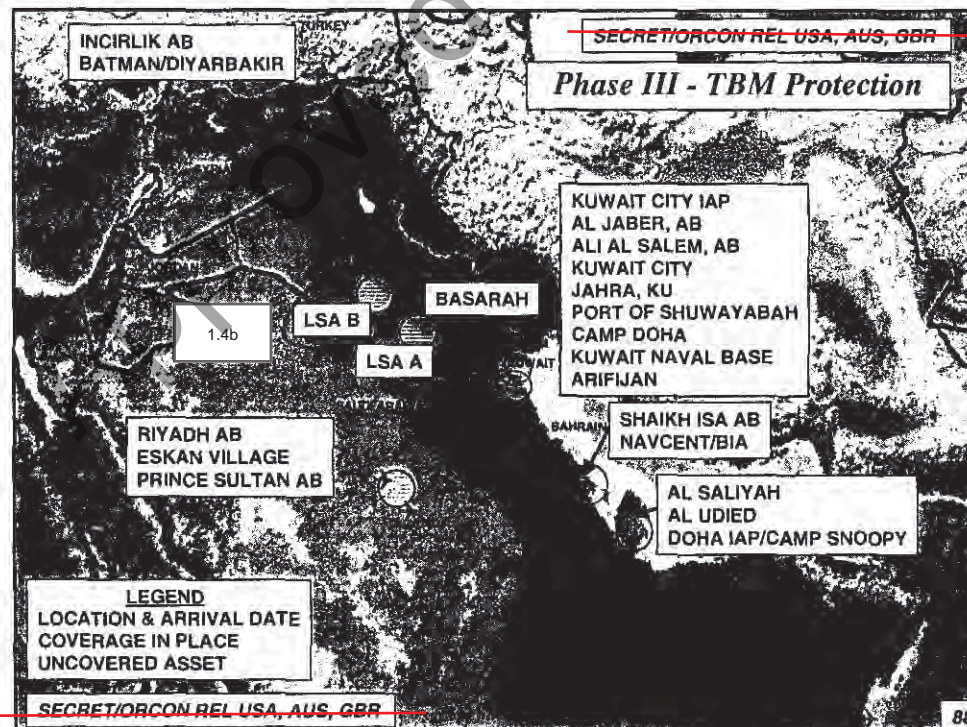
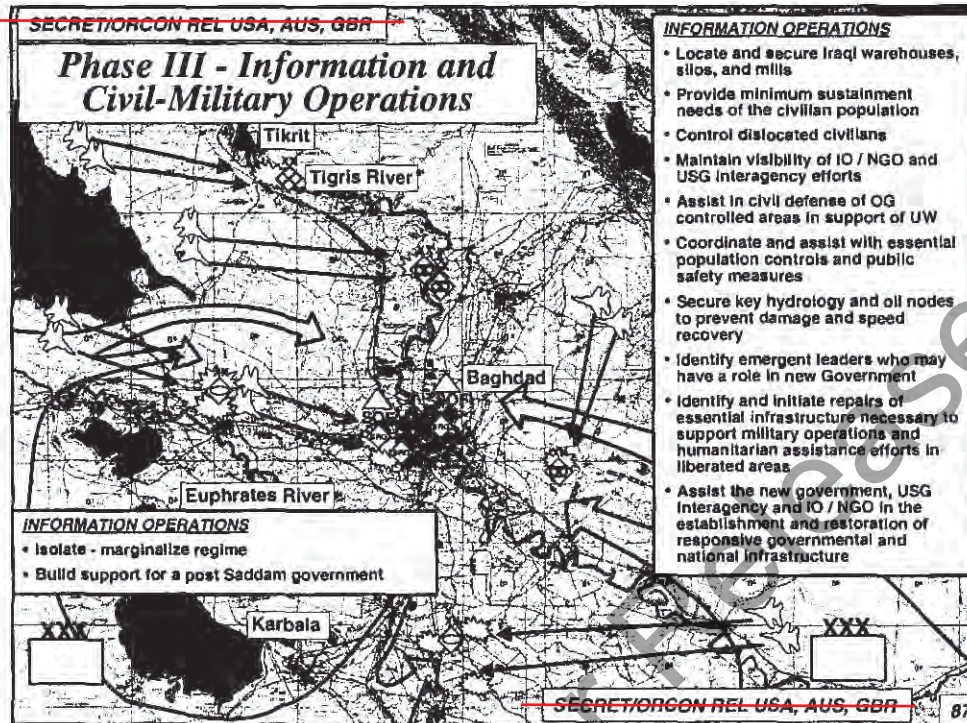
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Decision Points

~~SECRET/ONCON REL USA, AUS, GBR~~

Phases I - III

- **Increase deterrence posture with**
- **Employ theater reserve (ARG / MEU)**
- **Exploit regime collapses**
- **Change in Coalition support**
- **Execute Consequence Management operations**

1.4a

Phase III

- **Transition to Phase III Operations**
- **Isolate Baghdad through Operational Fires and Maneuver**
- **Employ neutral Iraqi RA / RG Forces**
- **Initiate counter-proliferation operations**
- **Open Ground LOC from** 1.4b

1.4b

~~SECRET/ORCON REL USA, AUS, GBR~~

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Phase III - CCIR

~~SECRET/ORCON REL USA, AUS, GBR~~

- Major change(s) in coalition support
- Identification of Senior Iraqi political / Military leaders willing to support efforts to remove the Regime
- Iraqi Regime employment of TBM and/or WMD
- Senior Regime officials located
- I & W of terrorist attack against US forces in the AOR
- Regime instability
- Iraqi Regime attempt to proliferate WMD
- Iranian attempts to influence the Provisional Government
- Kurdish intent to seize additional territory


~~SECRET/ORCON REL USA, AUS, GBR~~

90

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LOG

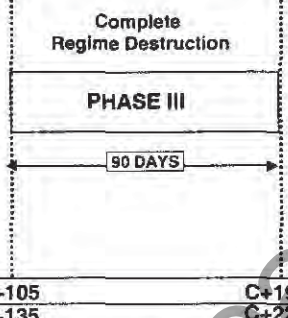
~~SECRET//ORCON REL USA, AUS, GBR~~



Phase III - Complete Regime Destruction

LOGISTICS OBJECTIVES

- Establish APODs forward to support rapidly advancing maneuver forces
- Forward sustainment of CFC forces
- Expand rear area operations
- Support civil military operations (CMO)




LOGISTICS ENDSTATE

The logistical endstate occurs when forward LSAs are established, forces are sustained, operational objectives are attained, and CFC forces are postured to initiate Phase IV post-hostility operations

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~~SECRET//ORCON REL USA, AUS, GBR~~

~~SECRET//ORCON REL USA, AUS, GBR~~



Phase III Logistics Concept

- Continue supporting combat operations
- Continue expanding the logistics distribution system
- Continue build-up sustainment at forward LSAs
- Priority of support is to CFSOCC and CFLCC
- Establish two to three additional LSAs in Iraq
- Primary roadways used as MSRs
- Tactical airlift airfields established to support rapidly advancing forces
- Forward movement of fuel remains critical
- Continue to expand inland petroleum distribution system (IPDS) pipeline and truck line-haul operations
- Use airland/airdrop to support CFSOCC UW/OGA operations
- Continued logistics support for EPW and CMO operations



Logistics Focus: Support Initial Ground Operations Forward

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— REMOVE BAR
— ADD WEATHER BAR

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Phase III Tasks - CFLCC

- Defeat remaining opposing forces and regime leadership to set conditions for regime removal.
- BPT secure key northern oil infrastructure nodes IOT prevent their destruction.
- BPT interdict the LOC between Baghdad and Tikrit IOT prevent the movement of Iraqi military.
- Conduct humanitarian assistance activities.
- Continue SSE.
- Expand CMO to facilitate transition of civil authority to provisional or permanent government.
- BPT secure ground LOC to / from 1.4b IOT facilitate operations and sustainment.
- Secure known WMD production and storage facilities. BPT support destruction / neutralization or transport of WMD munitions / delivery systems in order to eliminate terrorist access.

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Phase III Tasks - CFACC


- **Maintain air and space dominance in order to facilitate regime removal.**
- **Continue to attack regime C2, security, RGFC and RA forces, WMD delivery systems, IADS and maritime capability IOT defeat opposing Iraqi forces and enable regime removal.**
- **Conduct counter-land operations to support CFLCC scheme of maneuver.**
- **Support SSE operations.**
- **BPT establish and operate additional airfields in Southern and Western Iraq.**

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	Phase III Tasks - CFMCC
<div><div></div><div></div><div></div><div></div><div></div><div></div><div></div><div></div><div></div><div></div></div>	
<ul style="list-style-type: none">• Prevent regime leadership and terrorists from using the sea as a route of escape.• Maintain one ARG/MEU as the operational reserve.• Support SSE operations.• On order, clear and maintain channel access to the port of Umm Qasr.• BPT provide waterside port security and harbor defense of designated Iraqi ports.	
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	Phase III Tasks - COMUSMARCENT
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<ul style="list-style-type: none">• BPT support amphibious operations in the Northern Arabian Gulf ICW CFMCC to position forces ISO CFLCC operations in Iraq.• BPT conduct CM operations in the ITO.	
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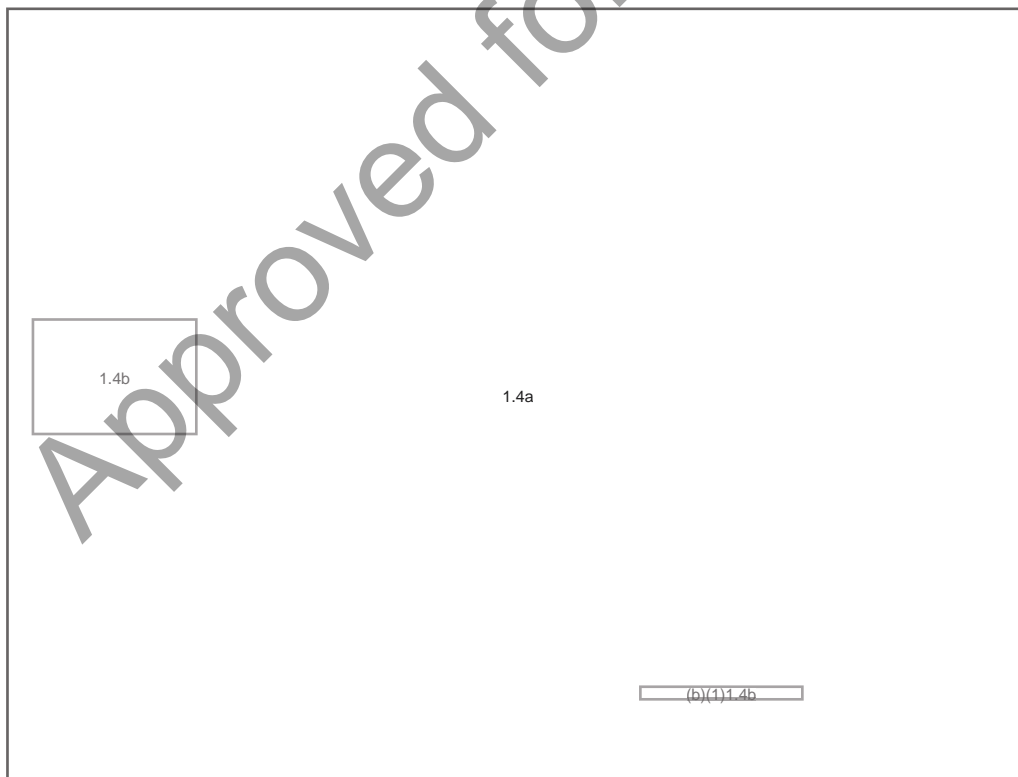
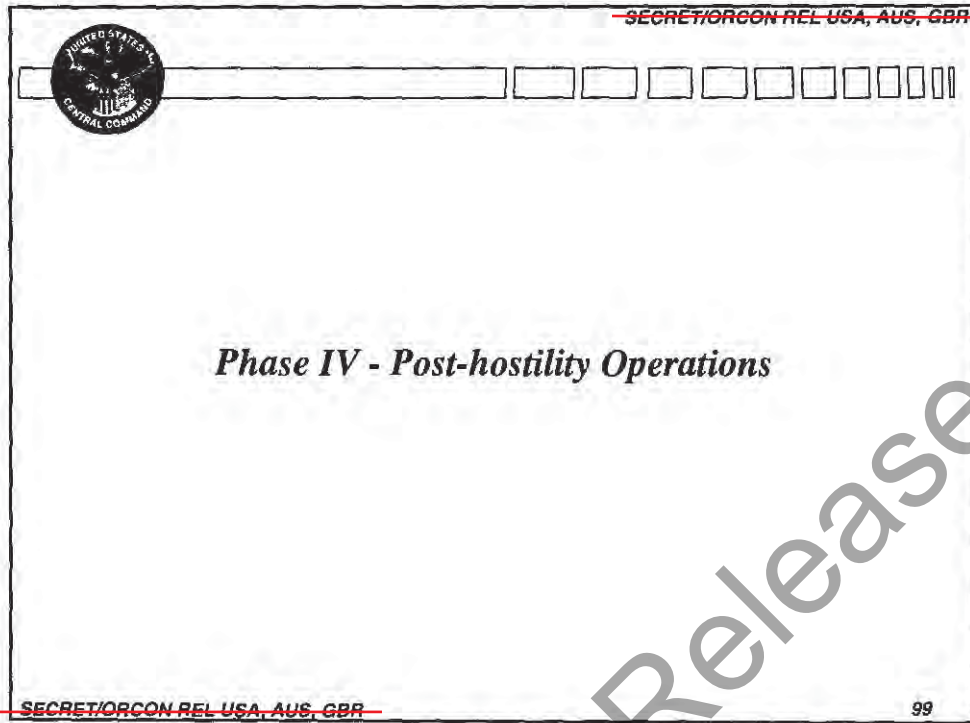
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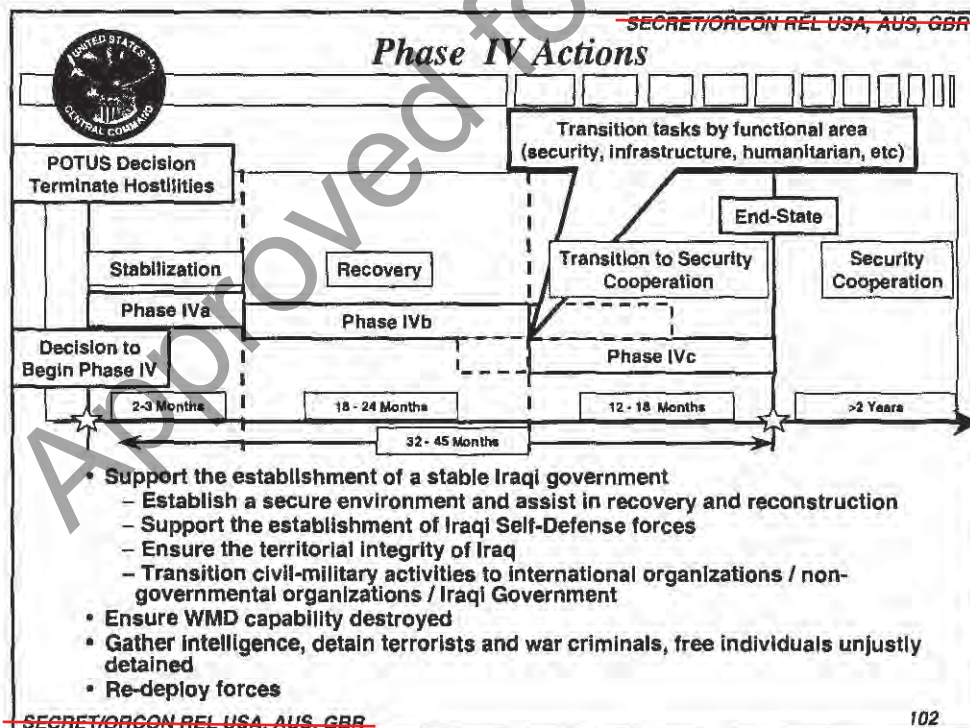
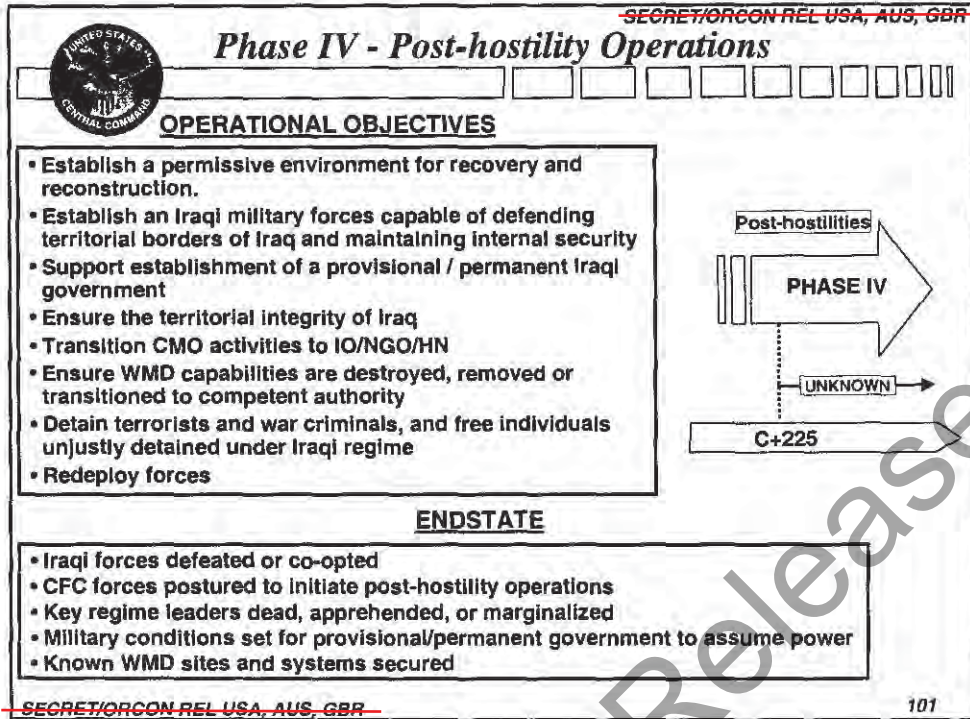
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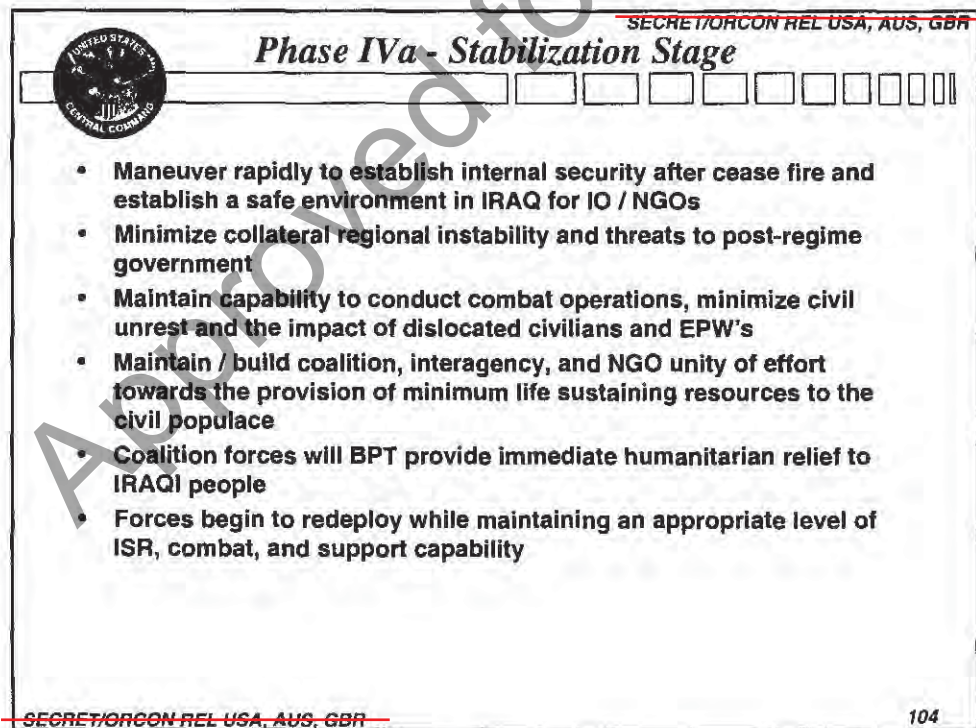
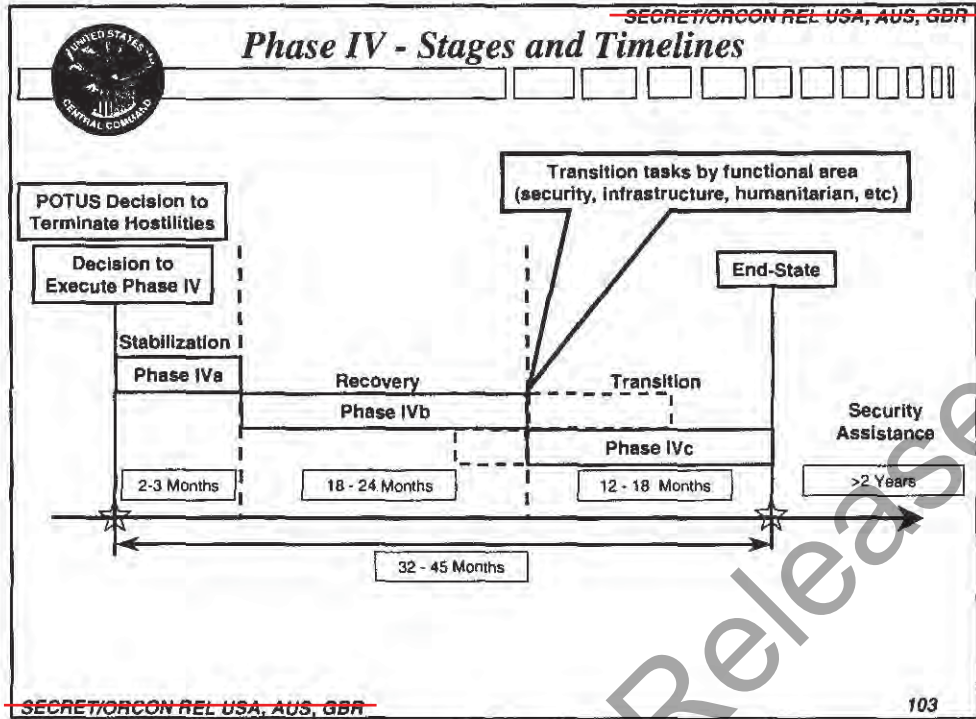
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Phase IVb - Recovery Stage

- **CFC forces support USG / IO / NGO restoration of essential infrastructure and services and rehabilitation of basic government and economic institutions**
- **Maximize use of IRAQI resources to speed recovery**
- **Reshape IRAQI military and security services**
- **Ensure compliance by military and security services with reform standards**
- **Verify compliance with WMD destruction**
- **Continue to redeploy forces as indigenous forces and other agencies take over the security requirements**

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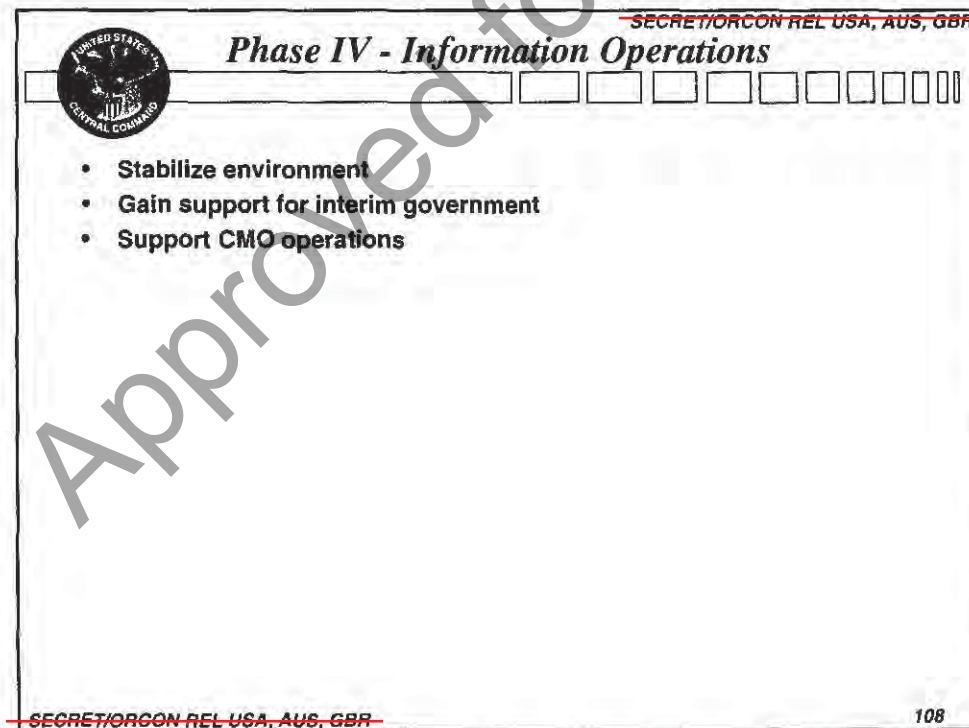
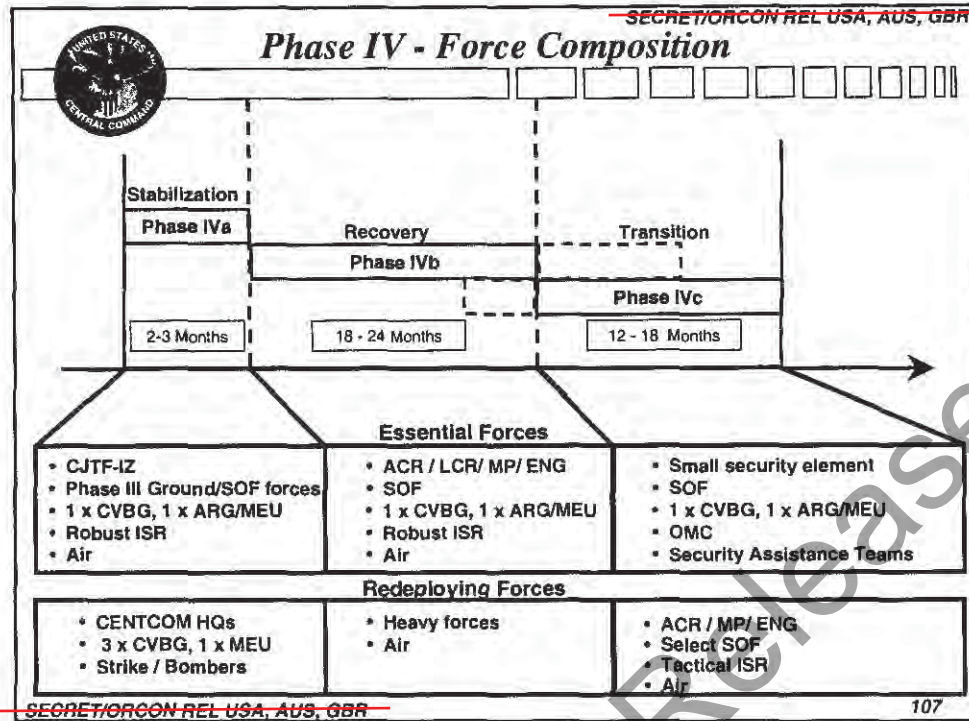
Phase IVc - Transition & Redeployment

- CFC forces maintain a minimal force presence
- Transition civil affairs activities to the post-regime government or IO / NGOS
- Set the conditions for peacetime security assistance
- Redeploy remaining forces

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